

# Council agenda

Date: Wednesday 12 July 2023

Time: 4.00 pm

Venue: The Oculus, Buckinghamshire Council, Gatehouse Road, Aylesbury HP19 8FF

# Membership:

P Birchley (Chairman), M Harker OBE (Vice-Chairman), S Adoh, A Alam, M Angell, D Anthony, K Ashman, M Ayub, R Bagge, M Baldwin, D Barnes, S Barrett, K Bates, A Baughan, J Baum, D Blamires, A Bond, M Bracken, S Broadbent, N Brown, S Bowles, P Brazier, T Broom, T Butcher, M Caffrey, R Carington, D Carroll, B Chapple OBE, S Chapple, Q Chaudhry, S Chhokar, J Chilver, A Christensen, L Clarke OBE, A Collingwood, M Collins, P Cooper, C Cornell, A Cranmer, E Culverhouse, I Darby, D Dhillon, T Dixon, M Dormer, P Drayton, T Egleton, C Etholen, P Fealey, M Flys, R Gaffney, M Fayyaz, R Gaster, E Gemmell, P Gomm, D Goss, T Green, P Griffin, S Guy, G Hall, G Harris, C Harriss, D Hayday, O Hayday, C Heap, T Hogg, G Hollis, T Hunter-Watts, A Hussain, I Hussain, M Hussain JP, M Hussain, M Hussain, N Hussain, T Hussain, P Irwin, Cllr C Jackson, S James, D Johncock, C Jones, J Jordan, S Kayani, P Kelly, R Khan BEM, D King, M Knight, S Lambert, S Lewin, J MacBean, Cllr A Macpherson, I Macpherson, F Mahon, N Marshall, P Martin, R Matthews, Dr W Matthews, Z Mohammed, H Mordue, S Morgan, N Naylor, J Ng, R Newcombe, C Oliver, A Osibogun, A Poland-Goodyer, C Poll, S Raja, W Raja, N Rana, M Rand, S Rouse, J Rush, G Sandy, G Smith, L Smith BEM, M Smith, N Southworth, B Stanier Bt, M Stannard, P Strachan, R Stuchbury, L Sullivan, D Summers, M Tett, N Thomas, D Thompson, D Town, J Towns, A Turner, M Turner, P Turner, G Wadhwa, A Waite, H Wallace, L Walsh, M Walsh, J Ward, J Wassell, J Waters, D Watson, A Wheelhouse, W Whyte, G Williams, S Wilson, M Winn, A Wood and K Wood

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For further information please contact: Ian Hunt - democracy@buckinghamshire.gov.uk 01494 421208



# Council minutes

Minutes of the meeting of the Council held on Wednesday 17 May 2023 in The Oculus, Buckinghamshire Council, Gatehouse Road, Aylesbury HP19 8FF, commencing at 4.00 pm and concluding at 6.00 pm.

# Members present

D Dhillon, P Birchley, A Alam, M Ayub, R Bagge, M Baldwin, D Barnes, S Barrett, P Bass, K Bates, J Baum, D Blamires, M Bracken, S Broadbent, N Brown, S Bowles, P Brazier, T Broom, M Caffrey, R Carington, D Carroll, B Chapple OBE, S Chapple, Q Chaudhry, S Chhokar, J Chilver, A Christensen, L Clarke OBE, A Collingwood, M Collins, C Cornell, A Cranmer, E Culverhouse, I Darby, P Drayton, T Egleton, C Etholen, P Fealey, M Flys, R Gaffney, M Fayyaz, R Gaster, E Gemmell, P Gomm, D Goss, T Green, S Guy, G Hall, G Hollis, T Hunter-Watts, G Harris, M Harker OBE, C Harriss, C Heap, A Hussain, M Hussain JP, M Hussain, M Hussain, N Hussain, T Hussain, Cllr C Jackson, S James, D Johncock, C Jones, J Jordan, S Kayani, P Kelly, M Knight, S Lambert, J MacBean, Cllr A Macpherson, I Macpherson, F Mahon, N Marshall, P Martin, R Matthews, Dr W Matthews, Z Mohammed, S Morgan, N Naylor, R Newcombe, C Oliver, A Poland-Goodyer, C Poll, S Raja, W Raja, M Rand, S Rouse, G Sandy, G Smith, L Smith BEM, M Smith, B Stanier Bt, P Strachan, R Stuchbury, L Sullivan, D Summers, M Tett, N Thomas, D Thompson, D Town, J Towns, M Turner, P Turner, G Wadhwa, A Waite, H Wallace, L Walsh, M Walsh, J Ward, J Wassell, J Waters, D Watson, W Whyte, G Williams, S Wilson, M Winn and A Wood

# Agenda Item

# 1 Election of the Chairman of the Council

Councillor D Dhillon, the outgoing Chairman, welcomed everyone to the meeting. He spoke of the honour and privilege he felt for having served as the Chairman of the Council over the previous year which had started off with the country coming out of the Covid lockdown and celebrating the Queen's Jubilee and had concluded soon after the coronation of the new King. He thanked his wife for her ongoing support, the Vice Chairman of the Council who had deputised for him at events during the last year, and the Officers who had supported him over the past year.

The Chairman then presented a cheque of £19,679.67 to his chosen charity, Macmillan Cancer Support.

It was proposed by Councillor J Baum that Councillor P Birchley be elected as Chairman of the Council for the 2023/24 municipal year. The proposer put on record

his thanks to the Chairman and the Chairman's wife for their work and dedication over the past year and detailed the qualities that would make Councillor Birchley an excellent Chairman of the Council.

The nomination was seconded by Councillor P Strachan.

There being no other nominations, it was

#### **RESOLVED** –

# That Councillor P Birchley be elected as Chairman of the Council for the 2023/24 municipal year.

Councillor Birchley thereupon accepted office, made the necessary declaration and was presented with the Chairman's chain.

#### **Councillor Birchley in the Chair**

The Chairman addressed the meeting and took the opportunity to pay tribute to the work of the outgoing Chairman and his wife, and to thank the proposer and seconder for their kind words. The Chairman spoke of it being a privilege to serve as the Chairman of the Council, a role that she would perform to the best of her ability. She stated that she would strive to be a champion for the Council at events around the country, working closely with voluntary organisations and charities, and looked forward to meeting and valuing Council staff. She encouraged Members to attend charity events during the year that would support two Buckinghamshire charities: Scannappeal and Medical Detection Dogs.

#### 2 Election of the Vice Chairman of the Council

Councillor S Rouse rose to propose that Councillor M Harker OBE be appointed as Vice-Chairman of the Council for the municipal year 2023/24, acknowledging her passion and energy in working with the community over a number of years, her sense of civic duty, and that her high level of commitment and energy would ensure she was an excellent advocate for the Council. It was also commented that along with the chairman, Councillor Harker would form a formidable duo.

There being no other nominations, it was

#### RESOLVED -

# That Councillor M Harker OBE be appointed as Vice-Chairman for the municipal year 2023/24.

Councillor Harker thereupon accepted office, made the necessary declaration and was presented with the Vice- Chairman's chains of office.

The Vice-Chairman rose to thank her proposer and seconder and spoke of her

appreciation at having been appointed. Further, the Vice-Chairman thanked Members for the confidence that had been placed in her and said that she was honoured and delighted to accept this office. She looked forward to supporting the Chairman of the Council and all Members during her term as Vice-Chairman of the Council.

#### 3 Apologies

Apologies were received from Councillors S Adoh, K Ashman, A Bond, T Butcher, T Dixon, P Griffin, D Hayday, O Hayday, T Hogg, S Lewin, H Mordue, J Rush, A Turner and K Wood. Apologies were also received from Countess Howe, his Majesty's Lord Lieutenant of Buckinghamshire and Dame Ann Limb, the High Sheriff of Buckinghamshire.

#### 4 Minutes

**RESOLVED** –

That the Minutes of the Council meeting held on 26 April 2023 be approved as a correct record.

#### 5 Declarations of Interest

There were none.

#### 6 Report of the Leader on Cabinet appointments

The following appointments to the Cabinet were confirmed by the Leader and noted:

Portfolio	Cabinet Member
Leader	Councillor Martin Tett
Deputy Leader / Climate Change and	Councillor Gareth Williams
Environment	
Deputy Leader / Health and Well-Being	Councillor Angela Macpherson
Accessible Housing and Resources	Councillor John Chilver
Education and Children's Services	Councillor Anita Cranmer
Communities	Councillor Arif Hussain
Culture and Leisure	Councillor Clive Harriss
Homelessness and Regulatory Services	Councillor Mark Winn
Transport	Councillor Steve Broadbent
Planning and Regeneration	Councillor Peter Strachan

The following appointments to Deputy Cabinet Member positions were also confirmed by the Leader and noted:

Area of Responsibility	Deputy Cabinet Member
Environment	Councillor Jilly Jordan
Public Health	Councillor Zahir Mohammed

Resources	Councillor Tim Butcher
Education and Skills	Councillor Joseph Baum
Community Safety	Councillor Thomas Broom
Regulatory Services	Councillor Carl Jackson
HS2 / East West Rail	Councillor Peter Martin
Project Delivery (Transport)	Councillor Dominic Barnes
Town Centre Regeneration	Councillor Rachael Matthews
Enforcement	Councillor Gary Hall

#### **RESOLVED** –

That the appointments made by the Leader for the municipal year 2023/24 to Cabinet Member and Deputy Cabinet Member positions be noted.

#### 7 Committee Proportionality, Substitutions and Appointments

Members' attention was drawn to the appendices tabled at the meeting which included:

- Appendix 2 Appointments to Council Committees for 2023/24
- Appendix 3 Appointments made by the Leader to Community Boards for 2023/24
- Appendix 5 Appointments to Partnerships and Outside Bodies for 2023/24.

A copy of the appendices is attached to the Minutes and would also be published on the Council's website.

#### **RESOLVED** –

- (1) That the allocation of seats on council committees to political groups at Appendix 1; and the nominations by political groups to council committees at Appendix 2 be approved.
- (2) That authority be delegated to the Monitoring Officer, upon the written confirmation of a Group Leader, to vary their nomination on a given Committee and to make the appropriate amendments to membership (and notify all Members / Chairman of the appropriate Committee of the change).
- (3) That all Councillors may act as potential substitutes on committees, and authority be delegated to the Monitoring Officer, upon the written confirmation of a Group Leader, to agree lists of proposed substitute nominations.
- (4) That the appointments made by the Leader for the municipal year 2023/24 of the Chairmen and Vice Chairmen of the Community Boards (Appendix 3) be noted.

# (5) That the appointments of councillors to partnerships and outside bodies for 2023/24 be agreed.

#### 8 Report on Select Committee arrangements

Council received a report on the proposed structure and remit for Select Committees for the municipal year 2023/24. It was proposed to appoint six Select Committees to discharge the Council's statutory overview and scrutiny functions, each of which would comprise 15 Members. These would be known as:

- (i) Children's and Education Select Committee.
- (ii) Communities and Localism Select Committee.
- (iii) Finance and Resources Select Committee.
- (iv) Growth, Infrastructure and Housing Select Committee.
- (v) Health and Adult Social Care Select Committee
- (vi) Transport, Environment and Climate Change Select Committee.

It was anticipated that each Select Committee would meet at least five times a year, in accordance with current practice.

#### **RESOLVED** –

That the proposed structure and remit for Select Committees for the municipal year 2023/24 in order to discharge the Council's statutory overview and scrutiny functions be agreed.

#### 9 Buckinghamshire Council – Annual Report 2022-2023

The Leader presented the annual report which noted the achievements of the organisation against the objectives set out in the Buckinghamshire Corporate Plan 2020-25.

The Annual Report highlighted achievements across the authority which contributed to the delivery of key priorities outlined in the Corporate Plan, through the guiding principles of delivering on the Manifesto of the majority group, focussing on the people's priorities, working in partnership, delivering locally, Service improvement and change, and responding to the unexpected.

The Leader looked at the challenging context for the last year which had included the invasion of Ukraine in February 2022, rising inflation / energy costs; cost of living pressures impacting residents and businesses; national infrastructure projects impacting locally, major increases in demand and complexity for both adults' and children's social care, strong focus on the environment and climate change; and that housing affordability remained a key issue for many residents including young people and key workers.

The Leader highlighted the many achievements of the Council over the previous 12 months in areas including improving the environment, protecting the vulnerable, increasing prosperity, and the local responses to levelling up such as Opportunity Bucks: Succeeding for All, Community Boards delivering over 300 projects, the

launching of the Buckinghamshire Swan envoy programme, over 3 million visits to leisure centres, and that the Council had set out a new vision for Buckinghamshire's libraries to encourage culture, learning and reading, promote health and wellbeing and enable access, information and inclusion.

Challenges for the Council going forward would include continuing high inflation adding major cost pressures in all services; continued cost of living pressures for residents; the very cold, wet winter and early spring significantly damaging roads; a growing demand for temporary accommodation and affordable housing; pressure on the green belt; continuing to develop the new Buckinghamshire Local Plan; increases in demand and complexity for all social care; Adult Social Care reforms; NHS under strain and Integrated Care System in transition; uncertainty on legislative environment pre-general election; the Government's 'Levelling Up' agenda could mean reduced national focus on the needs of areas such as Buckinghamshire; and balancing the Council's finances becoming increasingly challenging, especially the capital programme.

The Leader concluded by emphasising that all money spent by the Council was taxpayers' money and the focus on making savings as well as delivering income would remain. The Council would also be looking at the ongoing transformation programme for services and maximising opportunities from the Council's own property portfolio. It was also mentioned that the Council had recently been shortlisted for LGC Local Authority of the Year.

In response to questions the Leader provided information:

- That looking at risks faced by the Council was dealt with under the remit of the Audit and Governance Committee and their Risk Management Group.
- That the work done clearing gullies and blocked drains had highlighted that further capital works were now required in some instances to fix underlying issues. Unfortunately, the Council was short of capital funding and had to prioritise these repairs.
- That road maintenance and fixing potholes remained a priority for the Council.
- On the Council's Climate Change and Air Quality Strategy.

#### **RESOLVED** –

That the achievements of the Council in 2022-23 against the objectives outlined in the Buckinghamshire Council Corporate Plan 2020-25 be noted.

#### 10 Community Boards Annual Report 2022-2023

The Cabinet Member for Communities presented the report which provided the background on the progression and performance of the Community Boards during 2022-2023 and highlighted the achievements of the Boards over the year.

The Cabinet Member advised that it had been a successful third year of operation for the Boards with it becoming evident that the Boards had found their place in their respective areas and were working as originally planned, engaging with local communities to identify and deliver change and improvements for residents.

The Boards had made significant progress in collaborating with a wide range of partners and stakeholders through building relationships and networks, which had helped to strengthen their communities and support them in achieving their aspirations. Relationships with the majority of town and parish councils were good with real partnership working and engagement taking place. Many Board Managers operated from town and parish offices/facilities, ensuring their faces were known and this provided opportunities for residents to come and speak with them. Regular meetings were held with nearly all town/parishes, with open doors to others who may not have the time or wish to engage at present.

Through engaging with a range of local partners and without providing funding, the Boards were playing a crucial role in facilitating activities to improve the local community, including setting up a repair café, tree planting schemes, and a community hub to attract investment and provide facilities for groups. The amount of engagement work was high, and whilst not every piece of engagement could be recorded, a strong list of examples was included in the annual report.

Board's priorities had been aligned to those of the council but at a very local level. These included improving health and wellbeing, supporting young people, enhancing the environment and communities. Additionally, the Boards had effectively responded to new areas of priority such as addressing the cost of living crisis, supporting Ukraine and Opportunity Bucks.

Three of the Boards covered the ward areas being focused on through the Opportunity Bucks programme. With oversight through the Community Board, Ward Partnerships had been established in these areas and were identifying key local challenges and issues. In line with the aims of the Community Boards and the Opportunity Bucks programme, action plans were being developed to address these challenges. For all six Wycombe wards these action plans had been agreed and work had commenced. Work was continuing to develop the plans for the three Aylesbury wards and one Chesham ward.

During 2021/22 a review of Community Boards had been undertaken which involved a Member Task & Finish Group and a Scrutiny Review, a number of actions had been identified which had now been delivered. The changes had led to quicker and clearer decision making across the service, provided stability across the function of the Boards and quicker funding decisions. A successful small grants process was also introduced which had seen much smaller organisations able to deliver Board priorities.

During 2022/23, the Boards had begun to move away from what was perceived as grant giving Boards to focus on projects that were identified through the discussions at the Boards. The local priorities were identified through the Boards and a high number of projects to deliver the priorities were now being established and

delivered through Board action groups.

Several Boards had taken the opportunity to deliver projects together to bring wider benefits to communities or secure better value for money. For example, the Growing Hope clinic provided speech and language sessions for non-verbal children across two boards. Several Boards worked together to deliver a virtual dementia tour experience, and there was a lot of joint working on Christmas food hampers and Christmas gifts.

Boards continued to have the flexibility to work as they wish, using action or task/finish groups as required, and each Board worked to suit their communities allowing for organic growth under the governance in place.

The overall management of the budgets and performance data had vastly improved, with clear and accurate record keeping. Value for money had continued to be a key challenge to the Boards with all projects over £1k now looking to attract contributory funding. For every £1 of Council money the Boards had been able to generate an average of £1.02 in contributory funding, with some individual Boards attracting over £2 per Council £1.

The Cabinet Member also highlighted the unseen added value from engagement work and that there was a focus on the project budgets and operational costs. Details of more substantial engagement work were included at the end of the report.

Going forward it was important that this work was showcased and credited to the Boards, as often it was a local conversation linking the right people together to discuss mutual issues which resulted in not just change, but ongoing relationships and partnerships.

Many board meetings were now taking place in person and directly engaging with partners and residents. Attendance at these meetings was growing, and those attending were made to feel included and provided with an opportunity to ask questions, contribute, or offer views and opinions.

With the proposed boundary changes to electoral Wards which would take effect from 2025, a review would be undertaken in 2023 to understand the impact of these changes on the Board geographies. The review would also consider the overheads attached to the Boards as well as understanding the social value of the Board's work.

The Cabinet Member thanked Community Board Chairmen, Vice-Chairmen, Board Members and Community Board Managers who had put in such great work and shown dedication in ensuring 2022/23 provided an excellent foundation to build on for the coming year. He also thanked Councillor S Bowles for his work as the Cabinet Member for Communities over the last 2 years.

The Cabinet Member responded to a number of queries as follows:

- That he would come back to the Member on whether there was a low take up of lottery funding in Wycombe.
- That the Small Grants scheme providing funding of up to £1K to community and voluntary groups had been introduced to support a resilient voluntary, community, and social enterprise sector in Buckinghamshire and to fund the entire cost of small one-off projects.
- That the Communities team would continue to monitor projects to ensure they were delivered within budget.
- That whilst funding would continue to be available to Boards to support some local projects, their main purpose was moving to being a facilitator / place shaper within communities. Much of this was easier to achieve through face-to-face engagement.
- That he was supportive of the best practices from some Boards being rolled out to other Boards.

#### **RESOLVED** –

That the achievements of the Community Boards in 2022-2023 be noted.

#### 11 Proposed Calendar of Meetings for 2023/24

#### **RESOLVED** –

That the calendar of meetings for 2023/24 be agreed.

#### **12** Report for information - Key Decisions Report

A list of decisions taken by Cabinet Members since the last Full Council meeting on 26 April 2023 were received and noted.

#### **13** Date of Next Meeting

The next full Council meeting was scheduled to take place on Wednesday 12 July 2023 at 4pm.

#### 14 Committee meetings

At the conclusion of the Council meeting, the following Committees met to elect their Chairman for the ensuing year:

- Children's & Education Select Committee
- Communities & Localism Select Committee
- Finance & Resources Select Committee
- Growth, Infrastructure & Housing Select Committee
- Health & Adult Social Care Select Committee
- Transport, Environment & Climate Change Select Committee
- Audit & Governance Committee
- Licensing Committee
- High Wycombe Town Committee
- Standards & General Purposes Committee
- Central Buckinghamshire Area Planning Committee

- East Buckinghamshire Area Planning Committee
- North Buckinghamshire Area Planning Committee
- South Buckinghamshire Area Planning Committee
- West Buckinghamshire Area Planning Committee
- Strategic Sites Committee

Committee	Nominations
Pension Fund (7)	5 Conservative; 1 Alliance Grouping; 1 IMPACT Alliance
	Ralph Bagge (Conservative) Tim Butcher (Conservative)
	Alex Collingwood (Conservative)
	lain Macpherson (Conservative)
	Matthew Walsh (Conservative)
	Mary Baldwin (Alliance Grouping)
	Ed Gemmell (IMPACT Alliance)
Senior Appointments (7)	5 Conservative; 1 Alliance Grouping; 1 IMPACT Alliance
	Tim Butcher (Conservative)
	John Chilver (Conservative)
	Angela Macpherson (Conservative)
	Martin Tett (Conservative)
	Gareth Williams (Conservative)
	Anders Christensen (Alliance Grouping)
	Stuart Wilson (IMPACT Alliance)
Strategic Sites (12)	9 Conservative; 2 Alliance Grouping; 1
	IMPACT Alliance
	Ashley Bond (Conservative)
	Trevor Egleton (Conservative)
	Patrick Fealey (Conservative)
	Neil Marshall (Conservative)
	Richard Newcombe (Conservative)
	Jackson Ng (Conservative)
	Michael Rand (Conservative) Alan Turner (Conservative)
	Jonathan Waters (Conservative)
	Peter Cooper (Alliance Grouping)
	Susan Lewin (Alliance Grouping)
	Alison Wheelhouse (IMPACT Alliance)
Audit & Governance (12)	9 Conservative; 2 Alliance Grouping; 1 IMPACT Alliance
	INTACI AIIIUTICE
	David Anthony (Conservative)
	Peter Brazier (Conservative)
	Robert Carington (Conservative)
	Lesley Clarke OBE (Conservative)

Appendix 2 – Appointments to Council Committees 2023/24

	Mark Dormer (Conservative) David King (Conservative) Richard Newcombe (Conservative) Simon Rouse (Conservative) Nathan Thomas (Conservative) Niknam Hussain (Alliance Grouping) Waheed Raja (Alliance Grouping) Stuart Wilson (IMPACT Alliance)
Standards & General Purposes (14)	<ul> <li>11 Conservative; 2 Alliance Grouping; 1</li> <li>IMPACT Alliance</li> <li>Peter Brazier (Conservative)</li> <li>Robert Carington (Conservative)</li> <li>Bill Chapple OBE (Conservative)</li> <li>Santokh Chhokar (Conservative)</li> <li>Phil Gomm (Conservative)</li> <li>David Goss (Conservative)</li> <li>Tony Green (Conservative)</li> <li>Howard Mordue (Conservative)</li> <li>Catherine Oliver (Conservative)</li> <li>Linda Smith BEM (Conservative)</li> <li>David Thompson (Conservative)</li> <li>Mary Baldwin (Alliance Grouping)</li> <li>Steven Lambert (Alliance Grouping)</li> <li>Melanie Smith (IMPACT Alliance)</li> </ul>
Licensing (15)	<ul> <li>11 Conservative; 2 Alliance Grouping; 2 IMPACT Alliance</li> <li>Joseph Baum (Conservative)</li> <li>Dev Dhillon (Conservative)</li> <li>Phil Gomm (Conservative)</li> <li>Tony Green (Conservative)</li> <li>Jonathan Rush (Conservative)</li> <li>Jonathan Rush (Conservative)</li> <li>Sir Beville Stanier (Conservative)</li> <li>Jocelyn Towns (Conservative)</li> <li>Derek Town (Conservative)</li> <li>Heather Wallace (Conservative)</li> <li>Andrew Wood (Conservative)</li> <li>Nabeela Rana (Alliance Grouping)</li> <li>Gurinder Wadhwa (Alliance Grouping)</li> <li>Andrea Baughan (IMPACT Alliance)</li> <li>Paul Griffin (IMPACT Alliance)</li> </ul>

Central Buckinghamshire Area Planning	9 Conservative; 2 Alliance Grouping; 1
Committee (12)	IMPACT Alliance
	Nic Brown (Conservative)
	Mick Caffrey (Conservative)
	Bill Chapple OBE (Conservative)
	Michael Collins (Conservative)
	Paul Irwin (Conservative)
	Richard Newcombe (Conservative)
	Michael Rand (Conservative)
	David Thompson (Conservative)
	Ashley Waite (Conservative)
	Peter Cooper (Alliance Grouping)
	Raj Khan (Alliance Grouping)
	Greg Smith (IMPACT Alliance)
North Buckinghamshire Area Planning	9 Conservative; 2 Alliance Grouping; 1
Committee (12)	IMPACT Alliance
	Ashley Bond (Conservative)
	Caroline Cornell (Conservative)
	Patrick Fealey (Conservative)
	Phil Gomm (Conservative
	Frank Mahon (Conservative)
	Howard Mordue (Conservative)
	Ade Osibogun (Conservative)
	Sir Beville Stanier (Conservative)
	Derek Town (Conservative) Peter Cooper (Alliance Grouping)
	Susan Morgan (Alliance Grouping)
	Robin Stuchbury (IMPACT Alliance)
	Robin Stachbary (Inn Act Allance)
East Buckinghamshire Area Planning	9 Conservative; 2 Alliance Grouping; 1
Committee (12)	Alliance Grouping
	Isobel Darby (Conservative)
	Mark Flys (Conservative)
	Graham Harris (Conservative)
	Caroline Jones (Conservative)
	Jane MacBean (Conservative)
	Jonathan Rush (Conservative)
	Mike Stannard (Conservative) Heather Wallace (Conservative)
	Liz Walsh (Conservative)
	Jonathan Waters (Conservative)
	Mohammed Fayyaz (Alliance Grouping)
	Stuart Wilson (IMPACT Alliance)

	<b>NOTE</b> : Committee appointed an additional Conservative Group Member on 19/7/22 as the Alliance Grouping were unable to fill the vacancy
West Buckinghamshire Area Planning	<ul> <li>9 Conservative; 2 Alliance Grouping; 1</li></ul>
Committee (12)	IMPACT Alliance <li>Arman Alam (Conservative)</li> <li>Mohammed Ayub (Conservative)</li> <li>David Johncock (Conservative)</li> <li>Neil Marshall (Conservative)</li> <li>Catherine Oliver (Conservative)</li> <li>Sarfaraz Raja (Conservative)</li> <li>Mark Turner (Conservative)</li> <li>Paul Turner (Conservative)</li> <li>Katrina Wood (Conservative)</li> <li>Imran Hussain (Alliance Grouping)</li> <li>Nabeela Rana (Alliance Grouping)</li> <li>Andrea Baughan (IMPACT Alliance)</li>
South Buckinghamshire Area Planning	<ul> <li>8 Conservative; 1 Alliance Grouping, 1</li></ul>
Committee (10)	IMPACT Alliance <li>David Anthony (Conservative)</li> <li>Paul Bass (Conservative)</li> <li>Michael Bracken (Conservative)</li> <li>Santokh Chhokar (Conservative)</li> <li>Trevor Egleton (Conservative)</li> <li>Guy Hollis (Conservative)</li> <li>Wendy Matthews (Conservative)</li> <li>George Sandy (Conservative)</li> <li>Paul Griffin (IMPACT Alliance)</li> <li>Alison Wheelhouse (IMPACT Alliance)</li> <li>NOTE: By mutual agreement between Group</li> <li>Leaders, the Alliance Grouping seat on Area</li> <li>Planning South taken up by the IMPACT Alliance</li>

Select Committee - Health & Adult Social Care (15)	12 Conservative; 2 Alliance Grouping; 1 IMPACT Alliance Shade Adoh (Conservative) Phil Gomm (Conservative) Tony Green (Conservative) Carol Heap (Conservative)
	Caroline Jones (Conservative) Jane MacBean (Conservative) Howard Mordue (Conservative) Chris Poll (Conservative) George Sandy (Conservative) Nathan Thomas (Conservative)
	Alan Turner (Conservative) Matthew Walsh (Conservative) Susan Morgan (Alliance Grouping) Julia Wassell (Alliance Grouping)
	Robin Stuchbury (IMPACT Alliance)
Select Committee - Children and Education (15)	11 Conservative; 2 Alliance Grouping; 2 IMPACT Alliance Shade Adoh (Conservative)
	Diana Blamires (Conservative) Lesley Clarke (Conservative) Isobel Darby (Conservative) Mark Dormer (Conservative)
	Caroline Jones (Conservative) Wendy Matthews (Conservative) Ade Osibogun (Conservative) Denise Summers (Conservative)
	Paul Turner (Conservative) Julie Ward (Conservative) Sarah James (Alliance Grouping) Susan Lewin (Alliance Grouping)
	Karen Bates (IMPACT Alliance) Sophie Kayani (IMPACT Alliance)
Select Committee - Transport, Environment and Climate Change (15)	12 Conservative; 1 Alliance Grouping; 2 IMPACT Alliance
	Peter Brazier (Conservative) Mick Caffrey (Conservative) Robert Carington (Conservative) Bill Chapple OBE (Conservative) Michael Collins (Conservative) Caroline Cornell (Conservative)

	Emily Culverhouse (Conservative) Nick Naylor (Conservative) Michael Rand (Conservative) Luisa Sullivan (Conservative) David Watson (Conservative) Andrew Wood (Conservative) Adam Poland-Goodyer (Alliance Grouping) Ed Gemmell (IMPACT Alliance) Steve Guy (IMPACT Alliance)
Select Committee - Communities and Localism (15)	11 Conservative; 2 Alliance Grouping; 2 IMPACT Alliance Arman Alam (Conservative) Steven Barrett (Conservative) Paul Bass (Conservative) Steve Bowles (Conservative) Guy Hollis (Conservative) Mahboob Hussain (Conservative) Frank Mahon (Conservative) Catherine Oliver (Conservative) Linda Smith BEM (Conservative) Mike Stannard (Conservative) Mike Stannard (Conservative) Ashley Waite (Conservative) Peter Cooper (Alliance Grouping) Matt Knight (Alliance Grouping) Penny Drayton (IMPACT Alliance) Greg Smith (IMPACT Alliance)
Select Committee - Growth, Infrastructure and Housing (15)	12 Conservative; 1 Alliance Grouping; 2 IMPACT Alliance Nic Brown (Conservative) David Carroll (Conservative) Sue Chapple (Conservative) Qaser Chaudhry (Conservative) Isobel Darby (Conservative) Carl Etholen (Conservative) Thomas Hogg (Conservative) Maz Hussain (Conservative) Neil Marshall (Conservative) Neil Marshall (Conservative) Chris Poll (Conservative) Simon Rouse (Conservative) Derek Town (Conservative) Tom Hunter-Watts (Alliance Grouping) Andrea Baughan (IMPACT Alliance)

	Stuart Wilson (IMPACT Alliance)
Select Committee - Finance and Resources (15)	12 Conservative; 2 Alliance Grouping; 1 IMPACT Alliance David Anthony (Conservative) Mohammed Ayub (Conservative) Ralph Bagge (Conservative) Michael Bracken (Conservative) Santokh Chhokar (Conservative) Dev Dhillon (Conservative) Graham Harris (Conservative) Thomas Hogg (Conservative) Iain Macpherson (Conservative) Richard Newcombe (Conservative) Catherine Oliver (Conservative) Matthew Walsh (Conservative) Tim Dixon (Alliance Grouping)
	Stuart Wilson (IMPACT Alliance)

**Buckinghamshire & Milton Keynes Fire Authority** (9 Conservative; 2 Alliance Grouping; 1 IMPACT Alliance)

Shade Adoh (Conservative) Ralph Bagge (Conservative) David Carroll (Conservative) Bill Chapple OBE (Conservative) Gary Hall (Conservative) Mahboob Hussain (Conservative) Simon Rouse (Conservative) Ashley Waite (Conservative) Matthew Walsh (Conservative) Anders Christensen (Alliance Grouping) Steven Lambert (Alliance Grouping) Robin Stuchbury (IMPACT Alliance)

# **BOB (Buckinghamshire, Oxfordshire and Berkshire West) Joint Health Scrutiny and Overview Committee** (4 *Conservative; 1 Alliance Grouping; 1 IMPACT Alliance)*

Carol Heap (Conservative) Jane MacBean (Conservative) Howard Mordue (Conservative) Alan Turner (Conservative) Susan Morgan (Alliance Grouping) Robin Stuchbury (IMPACT Alliance)

# **Chiltern Conservation Board** (4 *Conservative; 1 Alliance Grouping*)

Robert Carington (Conservative) Jane MacBean (Conservative) Richard Newcombe (Conservative) Gareth Williams (Conservative) Vacancy (Alliance Grouping)

# Community Board Members/Chairmen - May 2023

Amersham - 12	
Mark Dormer (Chairman)	
Mark Flys (Vice-Chairman)	
Timothy Butcher	
Graham Harris	
Caroline Jones	
David King	
Rachael Matthews	
Simon Rouse	
Martin Tett	
Liz Walsh	
Jonathan Waters	
Carl Jackson	

Aylesbury - 18
Mark Winn (Chairman)
Susan Morgan (Vice-Chairman)
Mary Baldwin
Sue Chapple
Anders Christensen
Tim Dixon
Richard Gaster
Tom Hunter-Watts
Niknam Hussain
Tuffail Hussain
Sarah James
Raj Khan
Steven Lambert
Adam Poland-Goodyer
Waheed Raja
Denise Summers
David Thompson
Gurinder Wadhwa

Beaconsfield & Chepping Wye - 15
Jonathan Waters (Chairman)
Steven Barratt (Vice-Chairman)
Michael Bracken
Thomas Broom
Anita Cranmer
Ron Gaffney
Ed Gemmell
David Johncock
Jackson Ng

atherine Oliver
lathan Thomas
avid Watson
lison Wheelhouse
ndrew Wood
atrina Wood

Beeches - 9	
David Anthony (Chairman)	
Nick Naylor (Vice-Chairman)	
Dev Dhillon	
George Sandy	
Kirsten Ashman	
Paul Kelly	
Ralph Bagge	
Thomas Hogg	
Trevor Egleton	

Buckingham & Villages - 11
Howard Mordue (Chairman)
Patrick Fealey (Vice-Chair)
John Chilver
Caroline Cornell
Jilly Jordan
Angela Macpherson
Frank Mahon
Adekunle Osibogun
Michael Rand
Robin Stuchbury
Warren Whyte

Chesham & Villages - 9
Emily Culverhouse (Chairman)
Jane MacBean (Vice-Chairman)
Joseph Baum
Patricia Birchley
Qaser Chaudhry
Mohammad Fayyaz
Nick Southworth
Mike Stannard
Gareth Williams

Denham, Gerrards Cross & the Chalfonts - 12
Santokh Chhokar (Chairman)
Jonathan Rush (Vice-Chairman)
Paul Bass
Michael Bracken

homas Broom
imothy Butcher
obel Darby
uy Hollis
arl Jackson
mon Rouse
nda Smith
ndrew Wood

addenham & Waddesdon - 12
shley Waite (Chairman)
aul Irwin (Vice-Chairman)
ic Brown
ick Caffrey
nil Gomm
ly Jordan
in Macpherson
ank Mahon
ichael Rand
isan Lewin
regory Smith

High Wycombe - 24
Lesley Clarke (Chairman)
Mahboob Hussain (Vice Chairman)
Arman Alam
Marcus Angell
Mohammed Ayub
Steven Barrett
Karen Bates
Andrea Baughan
Tony Green
Steve Guy
Darren Hayday
Orsolya Hayday
Arif Hussain
Imran Hussain
Majid Hussain
Maz Hussain
Matt Knight
Sarfaraz Khan Raja
Nabeela Rana
Melanie Smith
Nathan Thomas
Paul Turner
Julia Wassell

Katrina Wood

Missendens - 5	
Peter Martin (Chairman)	
Mimi Harker (Vice-chairman)	
Jane MacBean	
Heather Wallace	
Jonathan Waters	

North West Chilterns - 15
Matthew Walsh (Chairman)
Carl Etholen (Vice-Chairman)
Shade Adoh
Marcus Angell
Steve Broadbent
Robert Carington
David Carroll
Gary Hall
Clive Harriss
Darren Hayday
Orsolya Hayday
Maz Hussain
Melanie Smith
Alan Turner
Paul Turner

outh West Chilterns - 12
1ark Turner (Chairman)
arol Heap (Vice-Chairman)
ominic Barnes
lex Collingwood
enny Drayton
avid Johncock
ophie Kayani
eil Marshall
ahir Mohammed
ocelyn Towns
avid Watson
tuart Wilson

Wendover & Villages - 8	
Steve Bowles (Chairman)	
Richard Newcombe (Vice-Chairman)	
Mary Baldwin	
Bill Chapple	
Michael Collins	

V2

Wexham & the Ivers - 6
Trevor Egleton (Chairman)
Ralph Bagge (Vice-Chairman)
Paul Griffin
Thomas Hogg
Wendy Matthews
Luisa Sullivan

Wing & Ivinghoe - 6	
Ashley Bond (Chairman)	
Peter Brazier (Vice-Chairman)	
Diana Blamires	
Peter Cooper	
Chris Poll	
Derek Town	

Winslow & Villages - 5	
Phil Gomm (Chairman)	
Beville Stanier (Vice-Chairman)	
John Chilver	
David Goss	
Jilly Jordan	

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# **Appointments to Outside Bodies**

Outside Bodies		2023/24	
Amersham Action Group and Amersham Community Vision	2	Mark Flys	
		Mimi Harker	
Amersham and District Community Association	2	Mark Flys	
		Liz Walsh	
Amersham United Charities	1	Mark Dormer	
Representative to stay as Cllr Mark Dormer for 2023/24 to coincide with the			
charities and BC agreement for to provide Trustee stability.			
Ashley Green and District Community Association	1	Nick Southworth	
Aylesbury Garden Town Strategic Oversight Board	4	Bill Chapple OBE	
		Rachael Matthews	
		Peter Strachan	
Avlesbury Town Centre Partnership		Julie Ward	
	2	Bill Chapple	
		Rachael Matthews	
Aylesbury Vale Association of Local Councils	1	Arif Hussain	
Aylesbury Vale Enterprise Strategic Board	2	John Chilver	
		Martin Tett	
Aylesbury Vale Estates LLP	2	David Thompson	
		Mark Winn	
Aylesbury Vale Multi-Cultural Centre Management Committee	1	Ashley Waite	
Aylesbury Vale Transport Users Group	1	Michael Collins	
Aylesbury Youth Action	1	Joseph Baum	
Brinkhurst Trust (Marlow)	1	Alex Collingwood	
Buckingham and Gawcott Charitable Trust	4	Caroline Cornell	
		Patrick Fealey	
		Howard Mordue	
		Warren Whyte	
Buckingham and River Ouzel Internal Drainage Board	1	Howard Mordue	
Buckingham Town and Gown Partnership	1	Howard Mordue	

Appendix 5 - Updated May 2023

Buckingham Town Council Economic Development Working Group	1	Adekunle Osibogun
Buckinghamshire Advantage	1	John Chilver
Buckinghamshire and Milton Keynes Association of Local Councils	2	Thomas Broom
		Arif Hussain
Buckinghamshire and Milton Keynes Natural Environment Partnership	4	Joseph Baum
		Jilly Jordan
		Luisa Sullivan
Duckinghemetrics Armed Ferrers Covenant Civilian Military Dertrouchin	2	Gareth Williams
Buckinghamshire Armed Forces Covenant Civilian Military Partnership Board	3	Mimi Harker OBE Champion Michael Collins - Supporter 1
board		Tony Green - Supporter 2
Buckinghamshire County Show Management Committee	2	Bill Chapple OBE
	_	Clive Harriss
Buckinghamshire Cultural Partnership	1	Clive Harriss
Buckinghamshire Historic Environment Forum	4	Peter Brazier
		Bill Chapple OBE
		Clive Harriss
		Thomas Hogg
Buckinghamshire Local Access Forum	2	Steve Broadbent
		Alan Turner
Buckinghamshire Local Enterprise Partnership	3	Steve Broadbent
		Martin Tett
Dualization and Transmost Deale	2	Gareth Williams
Buckinghamshire Local Transport Body	2	Steve Broadbent Martin Tett
Buckinghamshire Playing Fields Association	1	Paul Irwin
Buckinghamshire Scout Council	1	Clive Harriss
Bucks County Museum Trust	2	Bill Chapple OBE
	-	Clive Harriss
Bucks University Technical College Governing Body	1	Joseph Baum
Chalfont St Giles Revitalisation Steering Group	1	Simon Rouse
Chalfont St Giles Youth Club	1	Carl Jackson
Chalfont St Peter Community Centre	1	Jonathan Rush
Chalfont St Peter Community Neighbourhood Action Group	2	Isobel Darby

		Jonathan Rush	
Chalfont St Peter Village Action Group	1	Linda Smith BEM	
Chesham Museum	1	Jane MacBean	
Chesham Over Fifties Positive Action Group	1	Qaser Chaudhry	
Chesham Renaissance Community Interest Company	1	Rachael Matthews	
Chesham Youth Club Management Committee	1	Jane MacBean	
Chiltern and South Bucks Active Life Advisory Board	3	Mimi Harker OBE	
		Clive Harriss	
		Liz Walsh	
Chiltern LEADER Local Action Group	1	Patricia Birchley	
Chiltern Open Air Museum Advisory Council	6	Isobel Darby	
		Clive Harriss	
		Carl Jackson	
		Caroline Jones	
		Simon Rouse Linda Smith BEM	
Chilterns Conservation Board	5	Robert Carington	
	J	Carl Jackson	
		Richard Newcombe	
		Gareth Williams	
		Vacancy (Alliance Grouping)	
Citizens' Advice Bureau	2	Frank Mahon	
		Linda Smith	
Colne Valley Park Community Interest Company	1	Wendy Matthews	
County Councils Network (CCN)	4	Steve Broadbent	
		Angela Macpherson	
		Peter Strachan	
		Martin Tett	
<u>Cressex BID Co</u>	1	Lesley Clarke OBE	
Denham Aerodrome Consultative Committee	3	Paul Bass	
		Santokh Chhokar	
		Guy Hollis	
East West Rail Consortium Strategic Board	1	Steve Broadbent	

Appendix 5 - Updated May 2023

England's Economic Heartland Strategic Alliance	2	Martin Tett
		Vacancy
Fairhive Housing	2	Angela Macpherson
		Adekunle Osibogun
Greatmoor Community Liaison Group	1	Frank Mahon
Grendon Underwood Village Hall Trustees	1	Michael Rand
Groundwork South Local Area Board for Thames Valley	1	Wendy Matthews
Heathrow Community Engagement Board	1	Martin Tett
Heathrow Community Noise Forum	2	Wendy Matthews
		Luisa Sullivan
High Heavens Waste Disposal Complex Liaison	1	Jilly Jordan
High Wycombe Business Improvement District (HW BidCo)	2	Lesley Clarke OBE
		Tony Green
High Wycombe District Scout Executive	1	Paul Turner
Improvement and Efficiency South East Company	1	Tim Butcher
Integrated Care Partnership	6	Martin Tett
3 Appointees		Angela Macpherson
J		Zahir Mohammed
a Substitutes		Anita Cranmer (Substitute)
		Gareth Williams (Substitute)
		Mark Winn (Substitute)
Joint Trading Standards Committee (with Surrey CC)	2	Carl Jackson
One member of this is required to be a Cabinet Member		Sir Beville Stanier
Kederminster Library	2	Ralph Bagge Bill Chapple OBE
LGA General Assembly	4	Steven Lambert
	4	Angela Macpherson
		Martin Tett
		Gareth Williams
Lionel Abel-Smith Trust (formally Wendover Community Trust)	1	Steve Bowles
Little Chalfont Revitalisation Group	1	Rachael Matthews
Little Marlow Sewage Treatment Works Liaison Committee	1	David Watson
London Luton Airport Consultative Committee	2	Derek Towns
		Chris Poll

Appendix 5 - Updated May 2023

Marlow & District Chamber of Trade & Commerce	1	Jocelyn Towns
Marlow Museum	1	David Johncock
Marlow Regatta Ltd	1	Neil Marshall
Marlow Society	1	Alex Collingwood
Milton's Cottage Trust	1	Timothy Butcher
National Paralympic Heritage Trust	1	Clive Harriss
Newton Longville Community Association	1	lain Macpherson
Oxford Health NHS Foundation Trust	1	Carl Jackson
PATROL Adjudication Joint Committee	1	Steve Broadbent
Pinewood Community Liaison Group	4	Ralph Bagge
		Paul Griffin
		Wendy Matthews
		Luisa Sullivan
Pond Park Community Association	1	Mike Stannard
Queens Park Arts Centre – Management Committee	1	Peter Cooper
Red Kite Board	2	David Carroll
		Paul Turner
Regional Flood and Coastal Committee – Anglian (Great Ouse) Region	1	Jilly Jordan
Regional Flood and Coastal Committee – Thames Region	1	Jilly Jordan
<b>RELATE - Mid Thames and Buckinghamshire Executive Committee</b>	1	Liz Walsh
Rogers Educational Trust	1	John Chilver
Safer Buckinghamshire Board	1	Arif Hussain
Shopmobility Management Committee	1	Lesley Clarke OBE
Silverstone Circuit Liaison Group	1	Warren Whyte
South East Councils Adult Social Care	1	Angela Macpherson
South East Employers	1	Timothy Butcher
South East Regional DCS and Lead Members	1	Anita Cranmer
South East Reserve Forces and Cadets Association	1	Mimi Harker OBE
South East Strategic Leaders	1	Martin Tett
Southcourt and Walton Court Community Project	1	Niknam Hussain
Standing Advisory Council for Religious Education	2	Joseph Baum
		David Watson

Appendix 5 - Updated May 2023

Stoke Mandeville Stadium Committee	2	Clive Harriss	
		Vacancy	
Thames Valley Police and Crime Panel	4	Appointees	
4 Appointees & 4 substitutes		David Carroll (appointee)	
		Peter Brazier (co-optee)	
		Emily Culverhouse (co-optee)	
		Simon Rouse (co-optee)	
		<u>Substitutes</u>	
		Richard Newcombe (appointee)	
		Dominic Barnes (co-optee)	
		Isobel Darby (co-optee)	
		Matthew Walsh (co-optee)	
The Chilterns Dial-a-Ride	1	Carl Jackson	
Tourism South East	1	Clive Harriss	
Turweston Airfield Consultative Committee	1	Patrick Fealey	
Uptown Coffee Bar - Management Committee (Youth Concern	1	Steven Lambert	
Aylesbury)			
Way In (Chiltern Youth Matters)	1	Jane MacBean	
Wendover Arm Trust - Informal Restoration Forum	1	Peter Strachan	
Wendover Community Memorial Hall Management Committee	1	Steve Bowles	
William Harding's Charity	1	Bill Chapple OBE	
Winwood Almshouses Trust	1	Sir Beville Stanier Bt	
Wycombe Air Park Joint Consultative Committee	5	Marcus Angell	
The representatives of the Wycombe Airpark Joint Consultative Committee need to be		Mohammed Ayub	
<ul> <li>one per each of the below wards:</li> <li>Booker, Cressex and Castlefield</li> </ul>		Dominic Barnes	
<ul> <li>Abbey</li> </ul>		Steven Barrett	
<ul> <li>Flackwell Heath, Little Marlow and Marlow South East</li> </ul>		Arif Hussain	
West Wycombe			
Chiltern Villages			
Wycombe Almshouse Trust	4	Andrea Baughan	
		Lesley Clarke OBE	
		Ron Gaffney	
		Katrina Wood	

#### Appendix 5 - Updated May 2023

Wycombe Area Youth Council	1	David Carroll
Wycombe Heritage and Arts Trust	2	Tony Green
		Clive Harriss
Wycombe Housing Forum	1	Mark Winn
Wycombe Rape Crisis	1	Shade Adoh
Wycombe Rent Deposit Guarantee Scheme	1	Paul Turner
Wycombe Women's Aid	1	Shade Adoh

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# Report to Full Council

Date:	12 July 2023
Reference number:	N/A
Title:	Corporate Plan Refresh 2023-24
Relevant councillor(s):	Martin Tett - Leader
Author and/or contact officer:	Rachel Bennett, Senior Policy Officer
Ward(s) affected:	None specific
Recommendations:	For Members to adopt the refreshed Corporate Plan
Reason for decision:	To reflect changes in priorities and ensure we are working to an updated plan.

# **1. Executive summary**

- 1.1 Buckinghamshire Council's Corporate Plan sets out what the Council wants to achieve and how we will do it, addressing the challenges we face, harnessing opportunities as they present themselves and reflect the services that matter most to our residents.
- 1.2 A light-touch review of the Corporate Plan has been undertaken to reflect key developments since the drafting of the current plan which was adopted by the Council in February 2020, in particular the continuing impact of the pandemic and additional challenges following the war in Ukraine and resulting cost of living pressures and demand on services.

# 2. Refresh Overview

- 2.1 A light-touch review of the Corporate Plan has been undertaken to reflect key events and changes in priorities since the drafting of the plan in 2019/20.
- 2.2 The revised plan reflects the current challenges facing the economy and other events and how these could have an impact on the Council's priorities, together with other key developments such as new national legislation.

- 2.3 The refreshed corporate plan is attached in Appendix 1.
- 2.4 Following approval, the refreshed corporate plan would be published on our website.
- 2.5 The plan is intended to cover the period until 2025, in accordance with the current Council term, and will continue to be subject to an annual refresh.

# 3. Other options considered

3.1 Do nothing - if the corporate plan was not refreshed it may be deemed out of date.

# 4. Legal and financial implications

4.1 Identified priorities have been checked to ensure they are currently funded and included within the MTFP. There are no additional financial implications known at this stage.

# 5. Corporate implications

5.1 The Corporate Plan is a council's main strategic business planning document, establishing a golden thread between the Council's priorities, as set out by elected Members, and the activities which will be undertaken to deliver the organisation's agreed outcomes. As a public document, the Corporate Plan also helps communicate to staff, partners and residents, a clear concise narrative of strategic intent.

# 6. Local councillors & community boards consultation & views

6.1 The refreshed plan has been shared with select committee chairman for their feedback prior to it going forward to Council for agreement. Positive feedback was received and no requests for amendments.

# 7. Communication, engagement & further consultation

7.1 Underpinning the plan are a number of strategies and policies which will be subject to appropriate consultation and engagement with members, partners and our residents. Relevant communications will also be developed to support these as they come forward.

# 8. Next steps and review

8.1 Approval of the plan and publication following Council.

# 9. Background papers

9.1 Current Corporate Plan <u>Corporate plan | Buckinghamshire Council</u>

# 10. Your questions and views (for key decisions)

10.1 If you have any questions about the matters contained in this report, please contact the author of this report. If you have any views that you would like the cabinet

member to consider, please inform the democratic services team. This can be done by telephone or email <u>democracy@buckinghamshire.gov.uk</u>

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## **BUCKINGHAMSHIRE COUNCIL**

## <sup>T</sup> Corporate Plan 2020 - 2025

Version refreshed March 2023



### Introduction

Page

Our corporate plan outlines our ambitions and priorities for Buckinghamshire Council. Overall, our aim is to create positive changes for local people, communities, visitors, and businesses. This refresh builds on the original plan from when the council was formed in April 2020 and reflects the ever-changing world around us amidst a period of significant change, challenge, uncertainty and turbulence.

Our vision for Buckinghamshire is one that aims to allow all Buckinghamshire residents to access the opportunity to succeed and thrive. One where growth will be carefully planned and managed, so that all our residents benefit. This includes well-designed, more affordable 8 homes in thriving communities; providing excellent education opportunities for our young people, developing a skilled workforce with access to great job opportunities in highly productive sectors; and a world-class physical and digital infrastructure to support our businesses to flourish.

We also want to play our part in tackling climate change and an example of how we plan to do this includes planting over 500,000 trees, increasing recycling and improving our environment.

We are committed to making Buckinghamshire the best place to live, raise a family, work, and do business. We want our county to

be a place everyone can be proud of, with excellent services, thriving businesses and outstanding public spaces for everyone. We want our residents, regardless of background, to live healthy, successful lives and age well with independence. The Covid-19 pandemic has changed the way we live, work and think and presented a number of challenges in ensuring we continue to protect and support people who are vulnerable and in need. This has been further impacted by the recent war in Ukraine and resulting inflation and cost of living pressures. Whilst we deal with these challenges, we will continue to lay the foundations for what is best for Buckinghamshire in the longer term.

We remain focused on the importance of a local approach and will continue to engage with our communities, offering opportunities for our residents, business, and partners to influence new approaches to their local places and services.

### Buckinghamshire's Strategic Vision for 2050

will help us deliver a lot of these ambitions and delivering on this will not only benefit the residents of Buckinghamshire but also the economy.

The plan provides the building blocks to our success and sets out the council's strategic priorities and how we can achieve these. It



will be used to inform cabinet portfolio priorities, service, and team planning – setting out the challenges and vital opportunities we will focus on to support the county to build resilience and continue to grow.

A number of strategies and policies underpin this plan including details about how we evaluate our success and how we use benchmarking information to ensure we measure success and best practice.

Demand for our services rises each year. This is due to many predicted changes, such as our population both growing and aging. We also face demand growth from unexpected challenges, such as the current cost of living pressures, supporting Ukrainian refugees and housing asylum seekers. There is also pressure on our income, for example, parking income remains below Covid levels, as do council tax and business rate collections. However, whilst facing these demands and challenges, we are committed to continuing to be a wellrun, financially prudent, efficient and value for money council. We will also support our residents when they really need us, especially through the additional cost of living pressures.

During the challenges of the recent years, we have seen how people from across the county have stepped up to help those in need and look out for their family, friends, and neighbours as well as helping refugees temporarily settle in the county. The public sector and community services have worked more closely together than ever before to find ways to continue supporting those that rely on them, thinking innovatively through the challenges. Some of these new ways of doing things have worked well and have demonstrated how we can make improvements to the way we deliver our services. Our staff are our greatest asset, and it is important that we acknowledge and thank them for their ongoing hard work, dedication, and resilience.

The next few years will continue be a challenging time for Buckinghamshire, but there are also exciting and unique opportunities available to us to improve the services we provide and accelerate the county's success and prosperity in the future, such as devolution from central government. We must continue to attract investment into the county and seek to maintain valued universal services that make a big difference to quality of life for our residents. By seizing opportunities available to us now and working on our ongoing commitments, such as our objective to achieve net carbon zero for Buckinghamshire by 2050, we can avoid over burdening future generations that make Buckinghamshire their home and ensuring that current residents benefit from positive changes in the years to come.



Martin Tett Leader



Rachael Shimmin Chief Executive

### **Buckinghamshire in numbers**

### In 2022



**553,300** population (as of mid-year 2021)



**£420,500** average house price (December 2022)



**£1,456 pcm** average rent for a three-bed property (October 2021 - September 2022)



**171** parish and town councils

## 32%

of the county is designated green belt (England average 12.5%)



### **£18.2 billion** size of Buckinghamshire economy national output (Buckinghamshire LEP 2019)



**237** schools, pupil referral units and state funded nurseries



**£38,600** average annual gross pay in 2022 (full time workers)

### On the horizon...



564,300 population in 2030 (Source: ONS projections)



There are currently **302** state pension age residents per 1,000 working age residents, by 2040 this will rise to **371** 

## In the next decade (2023-2033):



**44.3%** increase in 85+ year olds



**20.8%** increase in 65+ year olds



0.3% increase in adults (18-64)\*



**5.1%** decrease in children (0-17)\*

\* Construction of new dwellings in the county could lead to population changes/ increases beyond those currently predicted by the ONS.

### Moving forward together: valuing partnerships

Achieving the best outcomes for our communities requires joined-up thinking. Working collaboratively with partners to make the most of collective resources, skills, ideas, and talents will be critical to achieve the key priorities which we set out later in this plan.

Most of our public sector partners work across the same geography and serve the same population. This provides great opportunities to join up and improve services.

Buckinghamshire Council is now a leader in building relationships at a regional, national, and international level, championing the county's voice and representing our residents, businesses and partners on a big stage.
 We will work creatively and collaboratively to strengthen the local economy, support businesses, and attract investment and funding

into the county.

We are committed to partnership working, focusing on shared priorities, and encouraging collaboration, sharing intelligence, and driving change and tackling key issues in a more coordinated way.

### Buckinghamshire Place-Based Growth Board

The Buckinghamshire Place-based Growth Board (previously known as the Buckinghamshire Growth Board) is a board which ensures all partners are aligned to a shared place-based vision and plans to provide the broadest platform from which to address our growth and cohesion priorities. It is the overarching partnership board that provides a single forum which works across the public and private sector in Buckinghamshire to meet the need for joined-up thinking on the economy and growth. It approves the overall vision and strategy for Buckinghamshire to ensure ambitions are agreed, work is undertaken to realise them, and that future economic growth and development aligns with local priorities.

Partners include the Local Enterprise Partnership, NHS Integrated Care Boards (ICBs), and other local public sector partners, all of whom have a shared ambition and work programme to deliver innovative, sustainable, and appropriate growth at pace.

To achieve Buckinghamshire's ambitions, the Place-Based Growth Board oversees the work of four sub-boards, including the Business and Investment Board (previously the LEP Board), the Skills Board, the Place, Housing & Regeneration Board and the Opportunity Bucks Board. Members of the Board also ensure the alignment of our other strategies and plans to ensure single a narrative to support the growth ambitions of the county.



We want Buckinghamshire to remain a forward thinking and dynamic economy without sacrificing the assets which already make it a great place to live. This new model of governance also aligns Buckinghamshire to the path of national government policy. The model aims to further strengthen the work currently undertaken by partners including supporting and developing our key sectors, providing a strong and independent business voice, taking forward skills delivery and combining this with a wider focus on health and equality, education, place and regeneration.

The Board champions Buckinghamshire and continues to pursue opportunities to secure a devolution deal from government to secure investment and the devolution of powers. We have the advantage of strong local alignment and the most coterminous county structure in England as all our key partner organisations share our county geography. Utilising our economic assets and governance strengths with a combination of direct project investment, broader investment funds, and specific freedoms and flexibilities that would enable us to deliver services more efficiently and effectively.

We will work with our partners to:

- Invest in our places. .
- Mobilise our high-tech sector assets.
- Create an accelerated skills delivery system.
- Page 44 Enhance physical and digital connectivity.
  - Deliver public service efficiency
  - improvements, including a first-class integrated health and social care campus.
  - Increase our overall contribution to HM • Treasury.

### Local Enterprise Partnership and businesses

Our business community includes major international companies and large numbers of small and medium enterprises. By working closely with partners, in part through the new growth board and also with Buckinghamshire **Business First and Buckinghamshire Local** Enterprise Partnership, and through the

Buckinghamshire Business Group, we support new businesses to grow and existing businesses to thrive - creating more local jobs and wider economic benefits to our communities.



Working through the new Enterprise and Investment Board the Buckinghamshire Local Enterprise Partnership is a business-led partnership between local government and the private sector, building the conditions for sustainable economic growth in Buckinghamshire.

### Integrated Care System

This brings together the expertise of health and care professionals in Buckinghamshire to look after people's physical, social, and mental health needs. By working closely with partners across the Integrated Care System, including the Integrated Care Board (ICB), Integrated Care Partnership (with the

Cabinet Member for Health & Wellbeing as vice chair), Buckinghamshire Healthcare NHS Trust, Oxford Health NHS Foundation Trust, FedBucks, Medicas, and South-Central Ambulance Service NHS Foundation Trust. we will achieve our vision of everyone living happier and healthier lives.

### Town and parish councils, and local MPs

There are 171 town councils, parish councils and parish meetings in Buckinghamshire, collectively known as local councils. There are five MPs for the area. The Buckinghamshire and Milton Keynes Association of Local Councils (BMKALC) is an independent member organisation which provides support to these councils on procedures and statutory regulations. Buckinghamshire Council has adopted the 'Town and Parish Council Charter' which articulates our commitment to working effectively and collaboratively with town and parish councils and outlines some key areas to help strengthen our relationships.

### **Opportunity Bucks**

Opportunity Bucks is a programme to improve outcomes for residents who are experiencing significant hardship, a local initiative, in line with the Government's national levelling up agenda. We want to ensure that all residents in the county have the opportunity to succeed,

that nobody gets left behind and we reduce inequality within our communities – we recognise that this is not where we are today and that things will get worse if we don't take action.

The programme is focused on 10 wards throughout Buckinghamshire, where residents are facing most challenges (these areas have been defined based on data including high unemployment, education attainment, higher crime and worst health outcomes). We are working with councillors, partners and residents in these areas to identify challenges and deliver initiatives that will break the cycle of disadvantage, improve health outcomes and grow our economy.

## Asylum, migration and resettlement

Buckinghamshire has welcomed a number of individuals and families from both Afghanistan and Ukraine; many of whom are at very genuine risk to their lives fleeing violence and war.

Working with partners, residents and with valuable support from local community groups we are continuing to ensure these individuals and families are supported to resettle and integrated into Buckinghamshire, including ensuring they are supported to access education, health services and employment.



### Voluntary and community sector

Buckinghamshire has an active not for profit sector with invaluable insight into the needs of our communities. The sector is at the heart of the community, delivering key services with experience in building relationships and social connections. They are vital in strengthening and supporting our communities, which will continue as we deliver our 'Opportunity Bucks' programme. The sector has been a valuable asset during the cost of living pressures, delivering support and advice to residents, asylum seekers and refugees, whilst also being impacted themselves. We continue to work with and support our partners in the voluntary and community sector to assist them in continuing to provide much needed services, building resilience and ensuring that voluntary capacity is used effectively and safely.

## Buckinghamshire Cultural Partnership

Buckinghamshire Cultural Partnership brings together senior leaders from key cultural organisations, Buckinghamshire Council, the Local Enterprise Partnership, and higher education organisations. It plays a strategic leadership and development role for culture, positioning culture at the heart of strategic agendas throughout the county.

### **Armed Forces Covenant**

The Armed Forces Covenant is a pledge to show our support to those who serve, or have served, in the armed forces, as well as their families. It recognises the sacrifice they have made and ensures they are treated fairly.

We are committed to ensuring that the Armed Forces community does not face disadvantage in the provision of services compared to other residents. As an employer, we recognise the range of unique skills and experiences that reservists and veterans can bring to our organisation.

### Buckinghamshire Swan Envoy Scheme

The Buckinghamshire Swan Envoy Scheme brings together leaders and champions from the voluntary, community and social enterprise sectors, charity sectors, media and business industries who are keen to help inspire Buckinghamshire's communities and businesses to succeed and for younger generations to realise their potential.

Our Swan Envoys care passionately about the future success of Buckinghamshire as a place and support us to promote the county to local, regional, national and international audiences as a great place to live, visit, do business and nurture talent.

## Schools, colleges, universities and lifelong learning

The Buckinghamshire Skills Hub promotes and optimises links between the business community and education/training providers to enable young people and adults to develop the skills and qualifications they need to progress in the workplace, at whatever stage of their career they are in. Skills development is central to creating the conditions for sustained innovation, excellence, and growth for our Buckinghamshire businesses, particularly in priority sectors as described in our Local Industrial Strategy.

### Police, fire and rescue

The Thames Valley Police and Crime Panel examine and review how the Police and Crime Commissioner (PCC) carries out their responsibilities of ensuring that Thames Valley Police runs effectively. The panel also supports the PCC in their work and provides reports and recommendations on the Police and Crime Plan, Annual Report and some proposals made by the PCC.

Buckinghamshire & Milton Keynes Fire Authority is a publicly accountable body managing Buckinghamshire Fire & Rescue Service on behalf of the communities it serves. The Authority meets four times a year to discuss budgets, financial arrangements, insurance and financial plans, and to make recommendations to the Fire Authority for decision.

### Housing providers

There are approximately 70 Registered Providers with a total combined housing stock of over 29,500 properties across Buckinghamshire. This includes four main registered providers (Paradigm, L&Q, Fairhive and Red Kite) who took on the local housing stock across Buckinghamshire that was previously owned by the former district councils. The council works closely with Registered Providers on developing new-build affordable housing, either in partnership with private developers or by developing their own sites. These providers allocate social housing tenancies in accordance with the council's Bucks Home Choice Allocations Scheme (advertising available tenancies on a central website). The council will also work with Registered Providers to address and respond to any issues that arise within their social housing stock (e.g. poor housing conditions).

### **Natural Environment Partnership**

The Buckinghamshire and Milton Keynes Natural Environment Partnership (the 'NEP') includes businesses, and organisations across the private, health, education, conservation and public sectors, including the Local Enterprise Partnership, with an interest in driving positive change in the local natural environment. The NEP works collectively to embed natural environment priorities and considerations in growth, economic and health strategies, and to develop and coordinate conservation interventions and programmes for delivery.



## We want to make **Buckinghamshire** the best place to live, raise a family, work and do business.

- P Our key priorities are: Increasing prosperity.
  - Strengthening our communities. .
  - Improving our environment.
  - Protecting the vulnerable.

Our key priorities are for our residents, employees, businesses, service users and councillors. Great customer service is integral to each of the priorities.



# Strengthening our communities

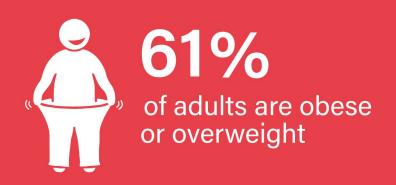
## Life expectancy in Buckinghamshire



(one of the highest in South East England)



children and young people meeting recommended levels of physical activity



## Life expectancy gap



life expectancy gap between most and least deprived residents

## Strengthening our communities

People in Buckinghamshire live longer and healthier lives than the national average. We have strong communities and a thriving, dedicated not for profit sector.

Buckinghamshire is a healthy and inclusive place to live, work and visit, but we have a number of challenges. These include building more affordable homes now and for future generations, providing extra help and support for an increasingly older population and improving the health of people who live in the more deprived areas of Buckinghamshire. We also face the challenge of supporting our communities and residents to recover safely from the coronavirus pandemic.



### We want:

- Our residents to live independent, fulfilling lives, within strong, healthy, inclusive, and resilient communities.
- To support existing business communities, especially our small to medium enterprises (SMEs), to grow and flourish.
- To improve health and wellbeing, with a particular focus on reducing any gap in health outcomes.
- To work more with town and parish councils, giving them the responsibility for services and assets where it makes sense to do so, and helping communities to help themselves.
- To facilitate a 'catch up programme' for our young people, from the lost educational achievement which occurred during the coronavirus pandemic, particularly focusing on those most disadvantaged.

# Page 50 Working with partners, we will:

- Enable and promote physical and mental health and healthier lifestyles, wellbeing and quality of life for people in Buckinghamshire including through our new Better Points initiative which rewards people getting active, and through our Health Libraries pilot which supports people's mental and physical health through activities in their local library.
- Continue to develop our Leisure Strategy and seek to invest in our facilities where appropriate.
- Develop our strategy for Buckinghamshire Libraries to continue providing high-quality services which contribute to key local and national priorities.

- Tackle health inequalities, including the impact of Covid-19, through cultural, leisure and learning opportunities, by developing clear plans to reduce health inequalities.
- Encourage localism through our Community Boards, the devolution programme and working with local councils and voluntary community groups.
- Ensure we are keeping our residents regularly informed.
- Provide the affordable homes our growing communities need, including homes for key workers.
- Continue our commitment to equality and inclusion, through engagement with ethnic minority communities including regular engagement with faith leaders and partnership events, celebrating the diversity within our communities.
- Maintain commitment to the armed forces and armed forces covenant and recognising Buckinghamshire's proud and historic links to the armed forces.
- Strengthen and ensure there is a more consistent approach across the partnership that supports the early identification of, and response to, emerging problems that children, young people and their families face.



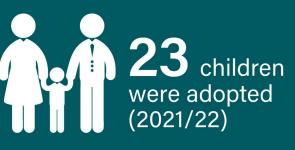
# **Protecting the vulnerable**

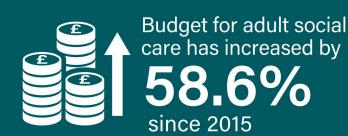
**752** children had a Child Protection Plan on 31 March 2022 (575 as at 31 March 2020)

## 59.6 crimes per 1,000 people for the period April 2021 – March 2022 (72.4 per 1,000 for Thames Valley)

4,394

applications for homelessness assistance in 2022







66%

of adult social care clients were satisfied with the care and support they received only 6% were unsatisfied

**76%** of people using Adult Social Care services saying that they had either adequate or as much social contact as they would like (2021/2022)

### Protecting the vulnerable

While most people in Buckinghamshire live independent and healthy lives, some need extra support and protection. We know that the number of children and adults who need this extra help is increasing. There are also rising numbers of people with mental health difficulties, special educational needs, disabilities, and complex needs.

We want to give everyone the best chances in life, so that – together with their families and carers - they are resilient and can identify their own solutions. We will continue to work with our partners, social care providers and communities to innovate and improve our offer of support to vulnerable residents, including helping people recover from illness sooner, promoting fostering and adoption, and reducing social isolation and loneliness.

Our goal is to reduce inequalities and give everyone the support and skills they need to live independent, happy, and fulfilling lives.



### We want:

- Children, adults, and families to feel safe and supported to live independent lives.
- Our older, disabled, and vulnerable people to receive the right support, at the right time.

### Working with partners, we will:

- Develop and deliver our offer of support for residents who need it most. This includes help with food, energy and essential household costs; support to stay warm; and coordination of community-based initiatives through our Helping Hand service.
- Work with the police, PCC and partners to help prevent crime, reduce the fear of crime and understand the issues around women's safety and fear of violence and adopting a zero-tolerance approach to domestic abuse.
- Provide care for all those who are unable to help themselves, working with the NHS to give residents the choice and support to stay in their own home should they wish to.
- Make sure children and adults, particularly those that are vulnerable, are healthy, safe and protected from harm and continue to improve the services we provide, including delivering the Happier, Healthier Lives Strategy.
- Work with residents, partners and stakeholders to virtually eliminate rough sleeping, and reduce homelessness, addressing the root causes of both.
- Work in partnership with the NHS and voluntary groups to reduce problems such as drug abuse, alcoholism, and unhealthy lifestyles. Aligning services with the NHS where this benefits residents.

- Work with our partners to understand and prepare implementation of the Government's new social care reforms and the Health and Care Act, which sets out the Integrated Care System to ensure it best suits the needs of our residents.
- Encourage children in school to adopt healthy lifestyles and encourage them to exercise more, eat a healthy diet and spend more time with their friends and less on the internet, through the Healthy Schools Programme.
- Work with schools to encourage more cycling and walking to schools through the implementation of school travel plans and through working with the community to put in place measures to aid journeys to school which are not made by private car.

## Improving our environment



### Aim to facilitate the delivery of



public electric charging bays across the county by 2027 as part of our Electric Vehicle Action Plan



# Around **2,100 miles**

of publicly maintained carriageway in Buckinghamshire

## **1.16 million** country park visitors in 2022/23





In partnership with operators, bus passengers journeys have recovered to **85%** 

of pre-Covid levels

### Improving our environment

Buckinghamshire is a beautiful county, and our stunning natural and historic landscape is valued by all. Over a quarter of our county is within the Chilterns Area of Outstanding Natural Beauty and approximately a third is covered by the Metropolitan Green Belt.

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Protection of the county's beautiful countryside, including areas of outstanding natural beauty and green belt will be achieved through the 'Brown before Green' principle. We know we must deliver more homes and associated infrastructure for our growing population. By managing growth sensibly and responsibly (including identifying appropriate surplus public sector property and actively developing this for market, affordable housing and key worker housing), we can protect and enhance our natural environment and the benefits it brings. Aylesbury Garden Town is an exciting example: putting green spaces and natural environments at the heart of future development.



### We want:

- To address climate change, improve our environment and create economic opportunities for clean growth.
- To reduce our county's environmental impact by promoting . sustainability and reducing waste.
- To improve air quality and people's health, by reducing emissions and encouraging green transport options.

### Working with partners, we will:

- Take action to reduce our carbon emissions including planting over • 543,000 trees, including a new woodland close to Wing as well as many other smaller sites.

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- Facilitate the increased use of electric vehicles (including within our own fleet) and aim to double the number of electric charging points across the county as part of our Electric Vehicle Action Plan.
- Encourage recovery and increased passenger numbers using the public bus network, delivering on our Bus Service Improvement Plan and in the absence of any government funding to continue to work on delivering an Enhanced Partnership Scheme with commercial operators.
- Promote the benefits and improve the attractiveness of walking, cycling and wheeling as a realistic alternative for short local trips through the development of a Local Cycling and Walking Infrastructure Plan for Buckinghamshire, continuing to deliver high guality active travel infrastructure, and encouraging and supporting schools with School Travel Plans.
- Increase recycling and energy recovery rates and continue to deliver campaigns including new LitterLotto local project aimed at increasing recycling quality and a food recycling campaign.

- Enhance and protect our green spaces and high-quality environment, through a zero-tolerance policy towards fly-tipping and litter, a no-nonsense approach to planning enforcement, and taking action on flood prevention.
- Encourage 'green growth' by promoting well-designed homes and higher, more energy efficient standards for all new developments.
- Continue to seek to mitigate the impact of HS2 and East West Rail, on Buckinghamshire's residents, businesses and special environment by securing the necessary road repairs and reinstatements, minimising the final landscape and visual impact of the projects and also supporting our communities with finding resolutions to their construction related issues.
- Progress our ambition to be net carbon zero by 2050 (and potentially earlier) by delivering the key actions set out in our Climate Change and Air Quality Strategy.







of vacant jobs not filled due to lack of skills (25% national average)



# ★ 91.4% ★

of pupils attend good or outstanding schools in Buckinghamshire (compared to the South East 91.5% and England 87.9%)





of those aged 16-64 have no qualifications (compared to the South East average of 5.0%).

### **Increasing prosperity**

Buckinghamshire is a prosperous county and a successful place to do business, contributing £18 billion to the UK economy and ranked as the fourth most productive area in England.

The county has low unemployment, higher than average household incomes, and boasts world leading sectors. From Pinewood Studios in the south to Silverstone in the north, Buckinghamshire is a great success story. We are also well placed to take advantage of emerging opportunities because of our proximity to London and Heathrow, and our location in the middle of a leading economic area with global strengths in science, technology and high-value manufacturing.

However, the Covid-19 pandemic has impacted this and the national trend shows that high levels of productivity and growth are beginning to slow, and levels of unemployment are rising. Our high streets have been badly affected and are still facing challenges, including the change in retail habits with increased online demand and falling footfall in town centres. Action is needed now to ensure our economy remains fit for the future.



### We want:

- To encourage sustainable economic growth, working with our partners to maximise opportunities and boost productivity.
- To continue to attract high quality jobs and investment in skills, innovation, and connectivity, keeping Buckinghamshire one of the best places to do business.
- Growth to benefit both new and existing communities, preserving the character of our environment while delivering everything we need to prosper.

### Working with partners, we will:

- Provide a clear and consistent vision for Buckinghamshire through longer term strategic planning and a new Buckinghamshire Local Plan and Local Transport Plan.
- Continue our commitment to working proactively and in partnership to deliver regeneration plans for Aylesbury, High Wycombe and other town centres.
- Maximise capital and revenue opportunities in our property estate to support the provision of affordable key worker housing, to support the economy and other council services.
- Enable residents to be successful in their chosen career by encouraging skills development providing inclusive opportunities for levelling up and lifelong learning.
- Support the business community, especially SMEs, to grow and flourish including through promotion of high streets and Enterprise Zones.

- Deliver at least £105m investment in Buckinghamshire's roads and pavements; including gully emptying and investing £2m in our drainage programme in 23/24 and in alignment with the rigorous, data driven approach set out in our highways asset management policy.
- Continue to deliver the infrastructure that Buckinghamshire needs where possible ahead of planned growth, including improving connectivity and strategic transport links, increasing sustainability, attracting investment in the economic prosperity of the county and tackling congestion.
- Promote Buckinghamshire, its locations and reputation as a filmfriendly county and maximise the economic and social benefits of location filming in Buckinghamshire, through our Film Office.

### **Our people**

Everything we want to achieve for Buckinghamshire depends on having the right people in place who are committed to delivering the best services for Buckinghamshire and providing a great customer service. We want to attract, retain and develop talented and motivated staff to provide the best services for our residents and businesses. To support this, Buckinghamshire Council has developed a set of values in consultation with our staff.

Our values are: Proud, Ambitious, Collaborative, Trustworthy (PACT). These values underpin how we work and show our commitment – our PACT – to do our very best for our residents, service users and businesses. They are there to put customers at the heart of everything we do.

Similarly, where services are provided through partners or external organisations, we will work with them to make sure these values are carried through in delivering services on our behalf.

We are already transforming our services and will continue to do so through our Better Buckinghamshire Programme, not only making savings but redesigning services and service delivery to suit our residents' needs. It is our people who deliver these services, and our improvements are focused on making the most of people's skills and experience, so we can take full advantage of the opportunities created by the new council. Everyone needs to be performing at their best to take the organisation on the next stage of its journey.

### The financial challenge

We will ensure that Buckinghamshire Council is financially fit, efficient, and responsive to change. We will maintain robust financial planning, scrutinise budgets closely and be prudent in managing risks. As a new unitary authority, we have already achieved significant savings and will strive to achieve more.

Like all local authorities, we face challenging financial circumstances. There are more people turning to the council for support, but the resources available to help them have not increased to match the demand. We have to be realistic and focus on greater efficiency and value for money.

However, we are still ambitious to keep investing in our communities, sustaining the vital services on which our most vulnerable residents rely. We will manage our assets to create long term benefits and additional income, reducing our dependency on the taxpayer and protecting front line services.

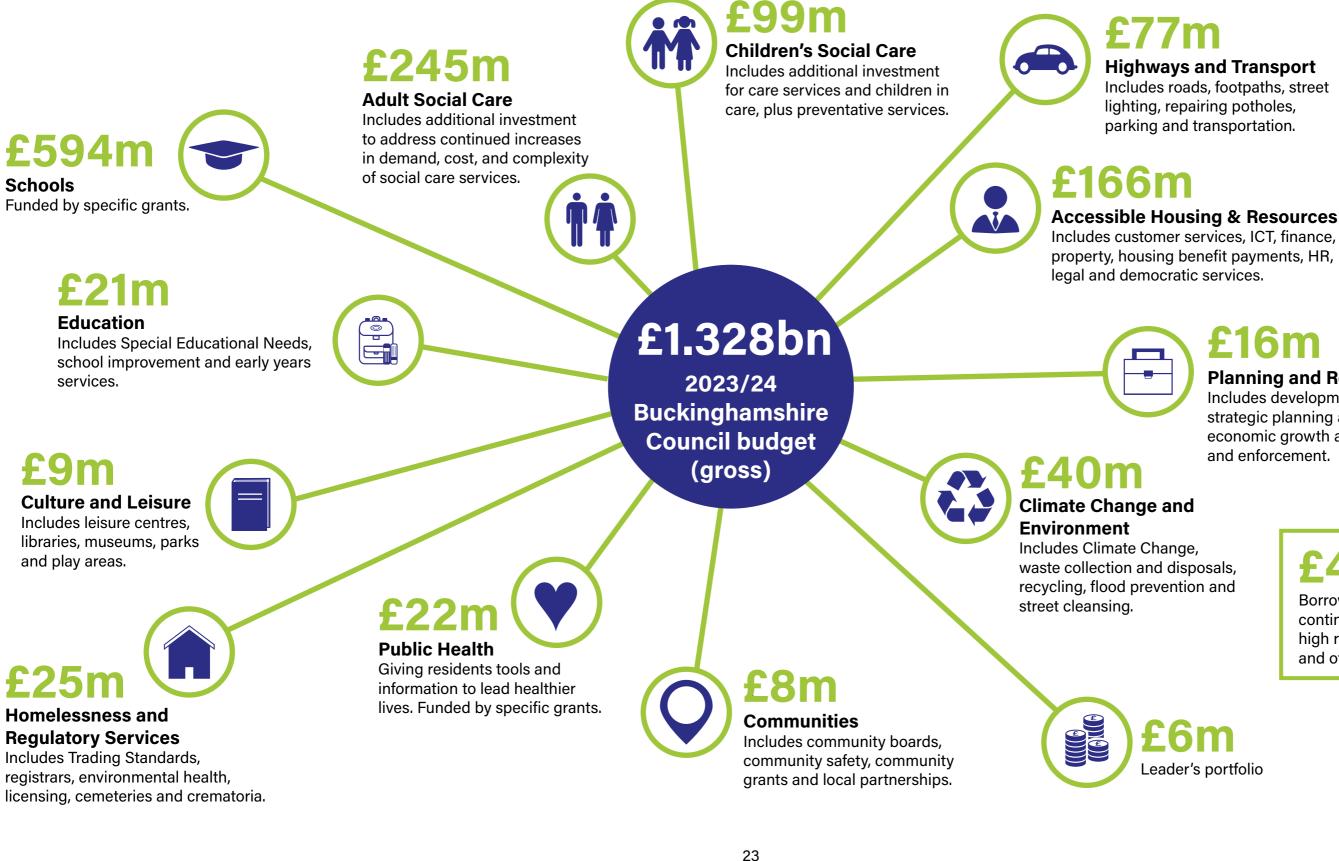


## How we will spend the 2023/24 budget

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### **£501m** <sup>2023/24 to 2026/27- spending on providing or improving buildings, roads and other infrastructure (capital budget)</sup> 2023/24 to 2026/27- spending on providing or improving

£33.7m for economic growth and regeneration £22m for accessible housing and resources £142.5m for education and Children's Services £22.4m for homelessness and regulatory services £144.7m for transport £34.9m for climate change and environment £91m for strategic transport and infrastructure £2.3m for corporate £7.5m for culture and leisure



Includes roads, footpaths, street

## £16m

### **Planning and Regeneration**

Includes development management, strategic planning and local planning, economic growth and regeneration, and enforcement.

## £46.8m

Borrowing costs, contingencies to manage high risks service costs, and other corporate costs.

### Your council, your way

Residents are at the very heart of what we do. There are lots of different ways for people to get involved, shaping the council's knowledge, plans and policies and keeping up to date on news and views.

### Getting involved: Community Boards

There are 16 Community Boards across the county who focus on bringing change and improvement to their local communities. They bring together councillors and local communities to engage with each other to decide how to help solve local issues, take local decisions, and influence local service design and delivery.

### Neighbourhood plans

We continue to provide guidance to town and parish councils to support them to develop and deliver Neighbourhood Plans and produce regular local planning updates for local councils.

Our five local Planning Committees and Strategic Sites Committee continue to meet regularly.

### Inform, consult, and involve

We believe engagement should be meaningful, timely, inclusive, and direct. We want local people to help shape any proposals that affect the services they use or the areas where they live and work. We want to hear the voices of those most affected. It is important to us that local people - including the young, community groups, businesses, partners, and staff - are involved, working together on developing and testing solutions and services. We are constantly looking to develop and improve on this.

### **Councillors and committees**

Being democratically accountable and having good governance is essential to any council. The council achieves this through rigorous scrutiny of its processes and decisions by both the Audit & Governance Committee and its extensive Select Committee work.

Our website helps you find your local councillor and see which meetings are coming up and decisions that are being taken. To make sure the council is open and transparent, agendas and minutes of meetings are available online, with many meetings being filmed and in public.

### **Customer focused**

We must have a strong customer focus with services that are easy for everyone to access, and we continue to improve our user experience with a commitment to return calls, keep customers updated on progress and to escalate queries when needed. We are improving our website content to improve accessibility and availability of information in high traffic areas, such as Planning, School Admissions and Home to School Transport. We are also developing our Digital Strategy focussing on improving resident's interaction with council through digital channels.

We want our residents to have a choice of how they engage with the council, including in places local to them. We know that some people would like to 'self-serve' online, but others will still value talking to us face to face. To support this, we have developed a Customer Experience Framework which we call 'Customer First'

Key to Customer First are our three promises to our customers about the experience they should expect:

- 1. Easy for you to get in touch with us, easy to get what you need.
- 2. Helpful and that we aim to get things right first time.
- 3. Fair and honest in our approach so that we're clear about what we can and can't offer, and the reasons why.

Supporting this we have described the behaviours that we expect from our staff and those we request of our customers. To track the Customer Experience that residents, services users and businesses receive we have published our Customer First Annual Report setting out what we have achieved so far and our priorities for the next year.

### **Our equalities commitment**

Buckinghamshire Council is committed to equality of opportunity, fostering good relations, and eliminating discrimination, harassment, and victimisation.

We recognise, respect, and celebrate the fact that our staff and the people we serve are all from different backgrounds, whether this is our age, disability, ethnicity, family setting, gender, sexual orientation, religion, or belief. We will work with our partners to promote equality, celebrate diversity, improve social inclusion and mobility, and ensure fairness for everyone.

### How to contact us

- Most information about our services can be found on this <u>website</u>.
- To contact us about this plan use our online contact form.
- Follow us on social media:
   @BucksCouncil

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## Report to Council

Date:	12 July 2023
Title:	Annual Report of the Audit and Governance Committee
Relevant councillor(s):	Cllr Richard Newcombe, Chairman of the Audit and Governance Committee
Author and/or contact officer:	Maggie Gibb, Head of Business Assurance (& Chief Auditor)
Ward(s) affected:	N/A
Recommendations:	Council is asked to note the content of this report
Reason for decision:	N/A

### 1. Executive summary

- 1.1 This annual report has been prepared to inform Buckinghamshire Council of the work carried out by the Council's Audit and Governance Committee during the 2022/23 financial year.
- 1.2 In accordance with CIPFA's Position Statement: Audit Committees in Local Authorities and Police 2022, the Audit and Governance Committee should report annually on how the committee has complied with the position statement, discharged its responsibilities, and include an assessment of its performance.

### 2. Content of report

2.1 The Audit Committee is a key part in the Council's governance framework to provide an independent oversight on the effectiveness of the Council's governance, risk, financial management, and internal control arrangements.

- 2.2 The Audit and Governance Committee has met six times during the year:
  - 1. 11 May 2022
  - 2. 28 July 2022
  - 3. 27 September 2022
  - 3. 23 November 2022
  - 4. 1 February 2023
  - 5. 29 March 2023
- 2.3 At each meeting we have reviewed our Forward Work Programme ensuring the work mirrors the level of risks and priorities of the Council. Any actions raised during previous Committee meetings are reviewed for completeness.
- 2.4 Throughout the year, the Committee has continued to receive valued professional reports, support and advice from Corporate Finance, Treasury Management, Risk Management, Procurement, Internal Audit and from our External Auditors.
- 2.5 The Audit and Governance Committee is responsible for approving and monitoring the Council's Whistleblowing Policy, Anti-Fraud and Corruption Policy and Money Laundering Policy.
- 2.6 One of the committee's key responsibilities is to approve the Council's Financial Statements and Annual Governance Statement.
- 2.7 The following statement was published on the Council's website on 1<sup>st</sup> June:

"The audit of the draft statement of accounts for the year ended 31 March 2021 for Buckinghamshire Council has not yet been completed by the external auditors, Grant Thornton UK LLP. The Accounts and Audit (Amendment) Regulations 2021 require that the audited accounts and opinion are published by 30 September 2021.

The delay has arisen due to a combination of factors, comprising the following:

• the Council experienced resourcing challenges during the initial preparation of the draft statement of accounts;

• the impact of Covid-19 on both the complexity of the audit and pace at which it can be completed;

• the inherent complexity of the Council's 2020-2021 statement of accounts which covers the first year of existence for the new Council;

• the increased assurance work that auditors are required to carry out nationally with respect to pensions and asset valuations.

The audit and issue of the audit opinion is expected to conclude during December 2023 after which the statement of accounts and audit opinion will be published as soon as is reasonably practicable."

2.8 It is a primary task of the Committee to oversee the Council's financial reporting process the core of which is the completion of the accounts. Since 30<sup>th</sup> September 2021 the Committee has requested and received reports at all except one of its meetings (when it considered the Climate Risk register motion remitted by the Full Council). These reports have been provided by Senior Officers, including the S151 Officer, and by the External Auditors themselves. All have been subjected to extensive questioning, testing and challenge by members of the Committee, as evidenced in the minutes.

The draft accounts, as prepared by the officers, have been presented to the Committee.

Throughout the fundamental issues have remained the same:

- that the unification of the five legacy authorities to form the second biggest unitary authority in the country was a major task for our finance staff;
- that the auditing of the new authority's opening accounts was a major task for the auditors notwithstanding that they were already the auditors of the County Council and that the accounts of the four district councils (all audited by EY) were in good order;
- That the shortage of professional finance/audit staff throughout local authorities and local authority auditors created additional pressures on staff (including staff turnover and loss of corporate memory);
- That the above was aggravated by the first year of new International Auditing Standards, which created extra work (recognised by the provision to local authorities by the Government of an extra £15m); and
- That all the above were aggravated by the COVID 19 pandemic in at least two respects, namely a) the general adverse effect on staff of Covid and the change in working practices to cope with it and b) the provision of many much-needed support packages by the Government, using local government as their delivery vehicle, thereby increasing the number of auditable transactions.

In addition some other issues have arisen which have been beyond local control such as the national requirement to include infrastructure in the audit (subsequently rescinded).

The Committee has constantly sought and received reassurance that the Cabinet Member and Deputy Cabinet member have been sighted on the whole problem.

2.9 We have been pleased with initiatives to improve the position of the authority such as the recruitment of a Chief Accountant. We have also been pleased by the cooperation between officers and the auditors and with a series of plans to bring the audit to a conclusion. We have been dismayed that those plans have not achieved everything that was hoped for.

- 2.10 We are aware of the need to "catch up" with the audits for following years and we are pleased that the Pension Fund Audit has been completed for 2020/21 even though it cannot be signed off until the main accounts are complete.
- 2.11 It is important to see this delay in the national context. For instance, only 9% of authorities completed their accounts by the due date. Regrettably delay seems to be endemic to the system at present.
- 2.12 The Annual Governance Statement for 2021/22 was agreed in November 2022. Members will consider the Annual Governance Statement for 2022/23 at the July 2023 meeting.
- 2.13 The Committee approved the terms of reference for Internal Audit (Internal Audit Charter), the Business Assurance Strategy including the Annual Internal Audit Plan, and the Counter Fraud Plan.
- 2.14 Priorities have been reviewed regularly, and the plan has remained fluid to allow for assurance activity to take place in the highest risk areas.
- 2.15 The Audit and Governance Committee has received updates on the work of the Counter Fraud/Investigations team, including details of successful outcomes, prosecutions and recoveries.
- 2.16 The Risk Management Group is a sub-group of the Audit and Governance Committee and has met seven times during the financial year. The group review the strategic and key directorate risks facing the authority and the internal controls and governance in place to manage those risks to demonstrate how risk management is embedded within Services.
- 2.17 The Audit and Governance Committee is responsible for approving the Risk Management Strategy, and the Risk Management Group monitors the effective implementation of the strategy.
- 2.18 The Audit and Governance Committee undertook the scrutiny role for the development of future Treasury Management strategy prior to its presentation to Council for approval. It also received mid-term and annual reports on the extent of compliance with the approved Treasury Management strategy and an analysis of the performance against the targets set. During the year it recommended the Treasury Management strategy and performance monitoring reports for Council approval.
- 2.19 The Audit and Governance Committee has continued to review the Council's Constitution.

- 2.20 A review of the impact and effectiveness of the Audit and Governance Committee was carried out in June 2023 using the CIPFA Self-Assessment of Best Practice. The review concluded that the committee conformed with the majority of the principles of good practice, with some areas for improvement. An improvement plan has been developed to address areas or partial or non-conformance.
- 2.21 The Chairman of the Audit and Governance Committee would like to thank members and officers who have supported the work of this Committee by presenting, discussing, challenging, and debating solutions to the governance, risk, financial, and control environment of the Council.

### 3. Other options considered

3.1 N/A.

### 4. Legal and financial implications

4.1 There is regular review of financial risks through the Risk Management Group and the Audit and Governance Committee also considered the value for money conclusions of the external auditors.

### 5. Corporate implications

- 5.1 None
- 6. Local councillors & community boards consultation & views
- 6.1 N/A
- 7. Communication, engagement & further consultation
- 7.1 N/A
- 8. Next steps and review
- 8.1 N/A
- 9. Background papers
- 9.1 <u>Audit and Governance Committee agendas.</u>

### 10. Your questions and views (for key decisions)

10.1 If you have any questions about the matters contained in this report, please get in touch with the author of this report. If you have any views that you would like the cabinet member to consider, please inform the democratic services team. This can be done by telephone 01296 382343 or email <u>democracy@buckinghamshire.gov.uk</u>.



**Cabinet Member report – Leader** Councillor Martin Tett



### Strategic Finance

In June, Cabinet considered the final financial outturn position for 2022/23 and it was good to note the balanced revenue position despite the many pressures faced by the authority over the last year.

Cabinet also considered some of the heightened financial pressures and risks associated with inflation, demand pressures, and reduced income across a range of portfolios, including Health and Wellbeing, Education & Children's Services, Homelessness & Regulatory Services and Transport. We are already beginning to see significant challenges to our budget. Cabinet will keep the financial position and pressures under close review throughout 2023/24 with the aim of mitigating these pressures. The recent DEFRA decision on not allowing us to charge for commercial waste will add a further unforeseen financial pressure of over a £1m pa to our budget, including in year pressures during 2023/24. This decision may well force us to review the viability of our extensive network of HRCs which risks an increase in flytipping.

### **Buckinghamshire Electoral Review**

The Local Government Boundary Commission published its final recommendations (to Parliament) on 30 May for the future pattern of wards for Buckinghamshire Council. The Commission proposed a Council of 97 Councillors with 49 wards, to come into effect on 1 May 2025 and at the next scheduled local elections. The proposal consists of 10 three member wards, 28 two member wards and 11 single member wards. The Commission has followed some of Council's suggested changes from recent consultations. The Commission will also make changes to some parish electoral arrangements (parish ward boundaries and the number of ward Councillors) as a consequence to the electoral review. Changes will be made to Aylesbury Town Council; Chalfont St Peter Parish Council; Stoke Mandeville Parish Council; and Weston Turville Parish Council. The Commission's final report and map are available on The Local Government Boundary Commission <u>website</u>. The Council's interactive map, which allows you to view the new wards overlayed with the current wards and parish boundaries, is also available on the Buckinghamshire Council <u>website</u>. Links to both of these have been emailed to members. Parish Councils have also been informed.

### UK Shared Prosperity Fund (and Rural England Prosperity Fund)

In June we launched a call for projects to deliver activities to provide support to local business. Applications close in July. Funding is for 2023/24 and the next financial year, as part of our Shared Prosperity Fund programme. We are inviting proposals to deliver support to local business on the following themes; business start-up and entrepreneurship; business growth and productivity; business sustainability and journey to net zero and rural business support.

Linked to the Shared Prosperity Fund is the Rural England Prosperity Fund which provides capital funding to local authorities. In Buckinghamshire this funding is focused on grants for small scale investment in micro and small enterprises in rural areas. We launched our new rural business grants scheme in late June and are keen to encourage eligible businesses to apply. Buckinghamshire Business First are supporting us with this grants scheme given their experience in this area, from the Leader funding previously, and relationships with local businesses.

### **Rural Broadband Contract**

The team working on the Council's Digital Infrastructure Programme helped deliver a £1.8m project to connect residents and businesses in over 30 rural Buckinghamshire communities to gigabit capable broadband. The scheme was delivered in partnership with Openreach using funding secured via the European Agricultural Fund for Rural Development, managed by The Department for Environment, Food and Rural Affairs (DEFRA). In total, 723 premises have benefitted from the scheme and now have access to broadband speeds which are 10x faster than the average superfast connection.

The programme has now moved to the closure phase.

### Buckinghamshire Place Based Growth Board

The new Place-Based Growth Board model is now in place with the sub-boards having their inaugural meetings in May and the overarching new Growth Board having met in June. The Boards are already working on their priorities and forward plans for the next year and the Regeneration Board has already booked site visits to see some of our towns and discuss plans for regeneration opportunities. The June board meeting reviewed the draft Regeneration Framework and considered options for the establishment of the new pooled investment fund.

### Buckinghamshire Local Enterprise Partnership (BLEP)

I was unable to attend the LEP Board meeting on 26 May 2023, although my Cabinet colleagues were present.

Discussions took place around the Government's direction of travel to cease funding LEPs from April 2024. The Council, LEP and BBF have all responded to the government's recent survey about LEP future funding with strong support for a new local model and draft integration plan which means we are well placed to manage transition should LEPs cease to exist. Announcements are expected before the summer recess at the end of July.

The LEP also discussed the planned Pooled Investment Fund which will be used to drive change in Buckinghamshire, and with the scarcity of Government capital funding into local priorities. It is expected to be funded from sources such as Broadband Gainshare and Enterprise Zone income.

The Board were shown how evidence generated by the LEP is being used to support policy development and business engagement activity across the county. The proposals are to develop detailed ward level economic analysis for the Opportunity Bucks priority wards. This will support the next steps in the Local Skills Improvement Plan and support proposals for a structured programme of engagement with the top 100 businesses in Buckinghamshire. This will ensure that those involved in business support are engaging with the companies that are making, or could potentially make, the greatest contribution to Buckinghamshire's economy.

The Board also noted contents of the Chairman's report including updates on the Enterprise Zones, core LEP funding, Bucks Health & Social Care Academy and Growth Hub funding.

# Support to Buckinghamshire Businesses and the Buckinghamshire Enterprise Zone update

Our Enterprise Zones remain imperative to supporting businesses growth in Buckinghamshire. The Enterprise Zone Memorandum of Understanding between the LEP and Buckinghamshire Council remains in place to support the continued growth of the Buckinghamshire Enterprise Zone (BEZ) sites, facilitating investment, growth, and skills development. Plans for 2023-24 were presented to the LEP Board in March 2023. There will be no new development complete in 2023-24 however annual income will grow from floorspace completed in 2022-23. Focus of activity this year is to accelerate pipeline development opportunities including the Westcott Incubation and Accelerator Programme.

The 'Race to Space' Rocketry competition for undergraduate students from across the UK will take place at Westcott from 3-7 July. This is a key opportunity to attract future talent to Westcott.

# Growth, Infrastructure & Housing Select Committee

The Growth, Infrastructure & Housing Select Committee met on 6 April with the agenda focusing on the Buckinghamshire Place-Based Governance Model and the Legacy of 'Everyone In, and homelessness in Buckinghamshire.

A report updating the committee on the new Place-Based Governance Model was presented with details of the four sub-boards, the proposed integration of the LEP and the Pooled Investment Fund. Details of this are covered earlier in my update.

It was reported to the committee that in March 2020, the Government asked Councils to move all those, and those at risk of, sleeping rough into accommodation in a scheme known as 'Everyone In'. By May 2020, Government reported that 14,610 people had been provided with emergency accommodation with over 300 individuals being accommodated across Buckinghamshire during the initiative. The Government has now implemented their 'Ending Rough Sleeping for Good' strategy which commits £2bn over the next three years to tackle homelessness and rough sleeping. The

Council successfully brought all Buckinghamshire rough sleepers into temporary accommodation during the initiative but since then, rough sleeping has increased.

The committee heard that evidence gathering sessions were held across April and May and recommendations are currently being developed and will be reported to Cabinet and other key partners. The evidence gathered will include a review of the experiences of temporary accommodation provided, identification of potential gaps in provision and clarity over the funding for homelessness will identify potential improvements to support for rough sleepers in Buckinghamshire and identify improvements to partnership working in relation to rough sleeping.

### Housing Infrastructure Fund (HIF)

Many people will have seen the works underway in Aylesbury on the Wendover Road and Lower Road to enable the delivery of the South East Aylesbury Link Road. In recent months, major projects have been hit by considerable inflationary pressures. Officers are progressing work on projects whilst we negotiate with central Government to allow us increased flexibility on how we use our allocated Housing Infrastructure Funding.

#### Homes for Ukraine

We now have over 1600 Ukrainians living in Buckinghamshire, of which a quarter have moved into private rental properties. The team continue to support guests and sponsors in active sponsorships, whilst monitoring the potential end dates and making plans for next steps when these placements end. The sponsors are asked to provide the team and their guests with at least two months' notice prior to the end of the sponsorship and the team are supporting the Ukrainians into a rematch, a private rental property or bidding on social housing where this is the only option.

More than 800 Ukrainians signed up to English for speakers of other languages (ESOL) lessons across Buckinghamshire and are supporting several community conversation classes. We continue to support the guests into employment as a priority focus, to utilise their skills and experience to contribute to the Buckinghamshire economy. To enable this, we are translating their qualifications and providing a statement of comparability to allow the Ukrainians to update their CVs and seek employment in a sector relevant to their employment history.

### **England's Economic Heartland**

England's Economic Heartland, alongside the East West Main Line Partnership, welcomed the recent announcement on East West Rail's route east of Bletchley to Cambridge as another important step towards the scheme's delivery. There continues to be a need to make the case for the Aylesbury link, which was marked as a "potential future section of EWR" in East West Railway Company reports and maps. The East West Main Line Partnership (of which EEH provides officer resource), in collaboration with Buckinghamshire Council, will soon commission work outlining the economic narrative for the link. EEH is making representations to Chiltern Railways regarding timetable changes which have resulted in a reduction in direct trains to London from Buckinghamshire. This is particularly marked between Aylesbury to London in the off-peak period.

Responses to calls for evidence held in May-June to inform the development of EEH's next two connectivity studies, 'Thames Valley-Buckinghamshire-Milton Keynes-Northampton' and the 'southern east-west corridor' (covering Buckinghamshire, Bedfordshire and Hertfordshire) are currently being analysed. It complements EEH's on-going engagement with Buckinghamshire Council and other authorities regarding the studies. They are expected to conclude in late 2023/ early 2024 when a report will be published setting out the connectivity opportunities and needs in each corridor. The package of interventions identified will form a key part of EEH's investment pipeline for the region.

EEH's annual conference is being held in Cambridge on 1 November.

# South East Strategic Leaders (SESL)

Leaders wrote to the Minister for Immigration, setting out concerns and ideas regarding funding, support and housing for refugees and asylum seekers. We also engaged in correspondence with the Minister for Local Government with a view to discussing strategic authority finance.

Together, we met a senior civil servant to discuss levelling up and devolution, how these might be in the wider South East and what these mean for communities and strategic authorities.

Leaders responded to the Government's consultation on revising children's care "Stable Homes, Built on Love" Implementation Strategy and Consultation for Children's Social Care. Through a discussion with senior civil servants, Leaders explained the pressure on and costs of services to support children with special educational needs or disabilities and the implications of the Government's reform of these services.

Leaders considered demands on, and investment in, the roads network and highway maintenance due to changes in weather and travel patterns, the costs of materials and local government finance.

# LGA Annual Conference

The Local Government Association Annual Conference and Exhibition was held on the 4-6 July and I attended alongside two of my fellow cabinet members and our Chief Executive, Rachel Shimmin. There was a wide range of engaging sessions covering high profile issues in local government and showcasing the innovative work of Councils. I Chaired a main session on recruitment and skills.

# Helping Hand

On 24 May, I met with the Rt Hon John Glen MP, Chief Secretary to the Treasury to discuss how the Council is using funding from the government's Household Support Fund to help local residents facing hardship and challenges brought on by cost-of-living pressures. We were joined by Cllr Arif Hussain,

Cabinet Member for Communities, Henry Allmand, chief executive of Heart of Bucks, and Council officers, at Aylesbury Library, one the county's 'Welcoming Spaces'.

# Levelling Up

Lee Rowley MP, Parliamentary Under Secretary of State (Local Government and Building Safety) visited the Buckinghamshire Council Gateway offices on 15 June to meet with myself and Rob Butler MP, Aylesbury MP, to discuss national and local levelling up policies. We were later joined by Rachael Shimmin, Chief Executive of Buckinghamshire Council, to discuss local government finances and the role of the proposed Office of Local Government (Oflog).



Cabinet Member report – Culture and Leisure Councillor Clive Harriss

# Buckinghamshire Film Office

The Buckinghamshire Film Office met with National Film and Television School (NFTS) students as part of its aim to support screen skills development in the county. We spoke about ways to source locations, how Buckinghamshire Council supports student filming and best practice when shooting on location. We await feedback but hope to present to NFTS students twice per year and will offer a similar presentation to other institutions' film students such as Buckinghamshire New University and Bucks College Group.



### Play in the Parks



Work to replace the play area in Higginson Park in Marlow commenced on 5 June and is expected to be completed by the summer holidays. The new facility will provide vibrant play facilities for children between the ages of two and 12 and has been designed after consultation with park users about the types of equipment they would like to see.

Following another consultation exercise, tender documents have been released to replace the 'Ropes on the Rye' play area

in High Wycombe. The completed tenders should be returned by the end of August and the finished park opened in time for Spring 2024.

Finally, a new junior facility (for ages five to 12 years) will be installed in Vale Park in Aylesbury adding to the existing facilities; this too should be completed in time for Spring 2024.

These three projects will see over £660k invested in outdoor activity/play for children across the county promoting heathy and active lifestyles.



#### WhizzFizzFest



Activity is well underway for this year's WhizzFizzFest, the Council's annual family-friendly arts festival. Creative workshops have taken place with artists in schools and Family Centres in Aylesbury, Wycombe and Chesham. The works produced are being displayed at the three WhizzFizz festival events in July. Through the summer holidays, WhizzFizzFest will be presenting theatre shows at libraries across the county. Keep an eye on our <u>What's On page</u> for further information.

#### **Buckinghamshire Archives**

To celebrate the King's coronation, the Archives Service created an exhibition that toured the libraries to highlight how Buckinghamshire celebrated past Coronations and the King's visits to the county. Members of the Archives team attended a careers event at Cressex School, High Wycombe, to highlight work in the heritage sector. The team has also promoted the county's culture and heritage through delivery of onsite tours and events at libraries for Local and Community History month.

#### **Discover Bucks Museum**

The Discover Bucks Museum in Aylesbury has run an Open Art Exhibition featuring 140 artists and almost 200 pieces. The show has highlighted the huge amount of creative talent there is across the county.

The museum is also using its new community gallery space. Recent exhibitions have included a self-portraiture photography exhibition by an autism charity, and 'Next Chapters' from a literary group founded with prisoners who write poetry. Further information can be found <u>here</u>.



#### Rekindle

Buckinghamshire Libraries have successfully bid for Arts Council England funding to deliver a cultural programme from April 2023 to March 2026. Rekindle is a three-year programme formed of libraries and arts organisations to enhance their existing programme of arts, to develop and evaluate locally relevant sustainable arts activity, and to support a confident and skilled library workforce. This will involve all types of arts events or participatory activity including theatre, digital workshop, visual art, exhibition, poetry reading, etc. The project partners include Buckinghamshire, Medway, Sandwell, Norfolk and Blackburn. In Buckinghamshire, the library service will deliver 60 events over three years based on 10 outdoor/digital/larger-scale participatory activities, and 50 indoor/smaller-scale participatory activities.

#### **Healthy Libraries Pilot Programme**

A Healthy Libraries pilot programme between Buckinghamshire Libraries and Public Health took place between February and April. 46 sessions were delivered in conjunction with a wide range of partners, covering children's and adult's mental health, dementia, healthy eating and menopause; and there were 160+ individual training sessions for staff and volunteers to equip them to support people's health and wellbeing.



The pilot also saw reconfiguration of 11 library spaces to create 'Cosy Corners' with resources and information to support families living with dementia, provision of new equipment to support autistic people, health stations installed in Aylesbury and High Wycombe libraries and 92 portable blood pressure kits now available for loan from Aylesbury, High Wycombe and Micklefield libraries.



The evaluation of the pilot will inform future roll-out to other libraries, sharing learning on delivering and promoting activities and identifying other local partners to engage with. Initial response from customers and staff has been positive and the 'Cosy Corners' have seen regular visits from care homes and individuals to access health information and activities.

### Summer Reading Challenge

This summer, children aged 4-11 years can visit Buckinghamshire Libraries to join a superstar team and their marvellous mascots and get involved in a Summer Reading Challenge themed around the power of play, sport, games and physical activity. Through taking part in the Challenge, with free materials from Buckinghamshire Libraries and online via the Challenge website, children will be encouraged to keep their minds and bodies active over the summer break. The characters – brought to life by children's author and illustrator Loretta Schauer – navigate a fictional summer obstacle course and track their reading as they go, rewarded by free incentives including stickers.

Through activity challenge cards from the Youth Sport Trust, and an exciting, themed book collection, the Summer Reading Challenge aims to keep imaginations moving over the school holiday. By participating in the challenge at Buckinghamshire Libraries, young people will have the opportunity to explore new reading material, develop skills, and discover new interests. For more information, please visit www.buckinghamshire.gov.uk/campaign/summer-reading-challenge.

#### Self-Service Kiosks

Self-service kiosks in Princes Risborough, Buckingham and Beaconsfield went live in June. Customers can use this technology for book borrowing, returns and paying charges on their account. The kiosks give customers choice in how they would like to interact with us and offers staff an alternative method to assist customers with transactions during busier times which will improve our service. We have had a lot of borrowers intrigued by the new technology and this is an excellent platform for digital advertising of library services and offers.

#### Leisure

The new Chilterns Lifestyle Centre is driving up the levels of physical activity amongst our residents and having a real impact. The number of visits across our leisure sites was confirmed for 2022/2023 as 3.526 million, which is an increase from pre-pandemic figures of 3m a year.

Across our other sites, our commitment to improvement continues with work commencing on the Little Marlow Athletics Track. This will see track repairs and resurfacing work alongside new field equipment. Work will be taking place through to early August and we have worked with the main athletic clubs to support them in transferring their regular training and competition events to other nearby tracks at Stoke Mandeville, Brunel and Perivale.



Cabinet Member report – Homelessness and Regulatory Services Councillor Mark Winn



# **Environment Health Commercial Team**

Officers within the Commercial Team have successfully achieved the expectations set out by the Food Standards Agency as part of their Recovery Roadmap following the COVID 19 pandemic. Officers have inspected all compliant and non-compliant high-risk businesses and are now implementing the 2023/24 food hygiene inspection programme. Officers have also started inspecting the lower risk food businesses that had not been inspected prior to the pandemic.

In other work, following a couple of very serious accidents, officers instigated a targeted health and safety inspection project, focusing on workplace transport safety and working at height in local business parks across the county. Suitable business were identified and contacted giving advice and signposting to national guidance prior to an inspection. Over a two day period, 23 visits were made, of which 18 required no further action or follow up, one Prohibition Notice was served for an unsafe mezzanine floor and four Improvement Notices served for safe systems of working and arrangements.

A food business has been closed following an infestation of rats found in the food preparation areas during a routine food hygiene inspection. An Emergency Hygiene Prohibition Order was obtained from the Magistrates' Court requiring the business to remain closed until the infestation has been treated and the premises pest proofed. The business currently remains closed (as of 21 June 2023) and will remain so until they apply to have the premises reopened. We are currently evaluating whether further formal action is required in line with our enforcement policy and national guidance.

Officers have been working with West Northants Council, Silverstone Circuit Ltd and local campsites on plans for this year's British Grand Prix. Officers will be attending in the run up to the event looking at food safety in the circuit and campsites and undertaking public safety and welfare checks at the campsites.

### **Environmental Protection**

The team continues to discharge its statutory Environmental Permitting function through programmed inspections designed to check compliance with permit conditions and provide guidance/support to business operators. For the 2022/23 financial period, the team has achieved a 100% inspection rate.

The Strategic Environmental Protection Team have also been rolling out the air quality toolkits to the community board managers and installing air quality sensors in each community board area as part of the Clean Our Air Campaign. This is a project which has been funded by a Defra Air Quality Grant.

The reactive side of the service is preparing for the summer months where there are increased service requests received concerning nuisance along with dealing with issues associated with large events.

### Housing and Domestic

The Housing and Domestic team is continuing to take enforcement action against unscrupulous landlords operating within the county. In March, a High Wycombe landlord was found guilty of five offences including operating an unlicensed House in Multiple Occupation (HMO) and putting tenants at risk. The owner was fined £5,000, ordered to pay costs of £6,878.96, and a victim surcharge of £190, totalling £12,068.96.

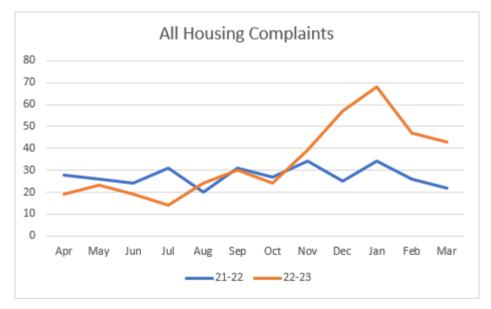
Further proactive work is planned to identify unlicensed HMOs within the 10 Opportunity Bucks wards in the coming weeks. Any suspected unlicensed HMO can be reported to the team for investigation within this programme. In addition, we are also creating a referral pathway for partners to pass on concerns regarding housing conditions for properties within the wards. This does not replace any existing processes that are in place, and tenants are encouraged to contact the council or their landlord directly, but it is hoped it will enable us to deal with issues such as damp and mould by matters being referred with the tenant's consent.

During the winter period the team saw a huge increase in service requests regarding issues associated with damp and mould in rented accommodation in comparison to the previous year. This was following a greater awareness of the issues associated with damp and mould following a Coroner's judgment relating to a two year old boy in Rochdale.

In the financial year 2021/22 the service received 328 requests concerning housing standards in the rented sector, 99 of which related to damp and mould (30%).

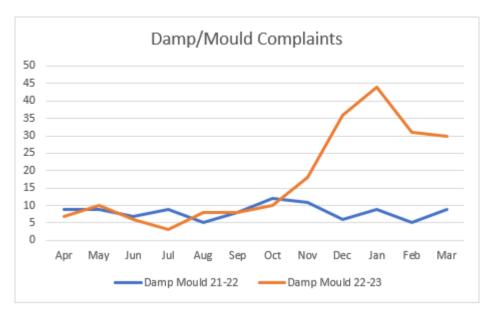
In the financial year 2022/23 the service received 407 requests concerning housing standards in the rented sector, 211 of which related to damp and mould (52%).

The demand month on month as follows for housing complaints:



During 2021/22 there was not particular seasonal variance and it averaged 27 requests per month. For 2022/23 the pattern of the previous year was similar until November when a peak of 68 requests were received.

With respect to cases specifically related to damp and mould the trend is as follows:



The team is working as part of the Opportunity Bucks programme with respect to the continued work required in this area for the forthcoming winter.

### **Disabled Facilities Grants**

As at the end of May 2023, we had 517 ongoing applications for Disabled Facilities Grants for property adaptations. We are currently in the process of revising and updating the Council's Disabled Facilities Grant and Financial Assistance policy. This will include reviewing some of the grant thresholds to reflect the increased costs of contractors and building materials.

#### **Housing - Rough Sleepers**

We have seen an upturn in the number of verified rough sleepers across Buckinghamshire as the weather has improved and the additional winter support arrangements are no longer in place. In mid-June 2023 we estimated that there were approximately 20 rough sleepers across the county subject to further verification. We continue to try to work with these clients. The Council and its partners have also put arrangements in place to support rough sleepers during periods of hot weather and the first SWEP (Severe Weather Emergency Protocol) of the summer for extreme heat was implemented on 13 June.

The Growth Infrastructure and Housing Select Committee is currently undertaking a rapid review looking at "The legacy of 'Everyone in' and homelessness in Buckinghamshire". This review is looking back at the experience of operating the "Everyone In" arrangements for rough sleepers during the pandemic, what lessons were learned and how the Council and its partners currently work with rough sleepers. The Inquiry Group is scheduled to report back to the main Select Committee in September 2023.

#### Homelessness

The demand for homelessness assistance remains high with 408 approaches to the Council in May 2023 and 406 households in temporary accommodation as of 31 May 2023.

During May 2023, we started moving households into the new Council-owned temporary accommodation scheme at Bridge Court in Wycombe. The scheme will provide 58 rooms in total and we have been moving homeless households into the scheme on a phased basis. By early June 2023, the scheme was nearly at 50% capacity and we were continuing to move more households in. This is

a very significant step in the provision of more good quality temporary accommodation for homeless households and reducing he Council's reliance on expensive B&B style accommodation to meet the current high demands; we are continuing to work to identify ways to reduce expensive nightly placements.

### **Bucks Home Choice – Demand for Social Housing**

We continue to see a high demand for social housing tenancies via the Council's Bucks Home Choice scheme. As at the end of May 2023, we had 5,589 live applications which was an increase of over 500 applications on the figure in December 2023 (4995).

### Trading Standards

Following an investigation by Trading Standards, a person has been convicted and sentenced to 30 months in prison in relation to home improvement fraud. The criminal repeatedly visited the home of two elderly Bucks residents and undertook work that was not necessary and was carried out to a really poor standard. We remain optimistic that the victims will receive compensation from the criminal through Proceeds of Crime proceedings that are ongoing. In the last month, the Service has been raising awareness of phone scams and letting residents know how they can get a call blocker on loan for free if they are particularly vulnerable to phone scams. you can email ts.prevention@surreycc.gov.uk to apply for a call blocker for yourself or on behalf of someone else. Last year the call blockers already installed by the service are estimated to have stopped residents losing over £1.8m and residents who have them report feeling happier at home not being plagued by nuisance and scam calls.

Both unsafe vapes and the sale of vapes to under 18's continue to be significant national problems. The Government is considering new restrictions to make vapes less appealing to under 18's who have never smoked before as everyone is very clear that vapes should not be used by this group. Trading Standards undertake test purchasing with under 18's and unfortunately the most recent results (at the beginning of June) show that there were problems locally with five out of six shops making sales. Trading Standards give advice to the business owners and will investigate where repeat offending occurs.

Around 20% of households are in the private rentals, <u>spending on average 26% of their income on</u> <u>rent</u>, so it is vital that this sector operates fairly and doesn't put these renters at excessive risk. Trading Standards are responsible for ensuring that Letting Agents for private rented accommodation comply with requirements to ensure:

- That client money (for example paid as deposits) is kept safe in a government approved Client Money Protection Scheme (so that it cannot be used by the letting agent for another purpose and be lost) and that membership of the CMP Scheme is visible to prospective renters.
- That lettings agents and landlords treat renters fairly in that only permissible fees are charged, and that there is visibility to prospective and current renters of what those charges are.
- That prospective renters understand the energy efficiency of the property they are considering buying by visibility of a current Energy Performance Certificate at the time of marketing.
- That renters can exercise their rights effectively by requiring lettings agents to have clearly visible which Redress Scheme they are part of.

Trading Standards have been contacting Lettings Agents who did not appear to be complying with these rules. Following advice around 75% of them have moved into compliance. We continue to work with the remainder and are optimistic that the majority will become compliant. If this does not

happen the Service can impose financial penalties, and this is considered in line with our Enforcement Policy. Last year two financial penalties were imposed.

### **Registration Service**

The service has been busy recruiting due to vacancies within the teams and training has been ongoing for new staff on the registration of births and deaths. Once staff are fully trained, we are looking at options to reopen the service access at Buckingham Library that was in place prior to Covid.

The service continues to register all births, deaths, marriages and civil partnerships which have taken place in the county and is now planning for the busy summer season of ceremonies in our beautiful venues. Currently we have 796 ceremonies booked between June and September 2023 that registrars will be attending. Out of these ceremonies, 314 are in our own registration offices which highlights that many customers are choosing to consider lower cost ceremonies during this current cost of living crisis.

### **Coroner's Service**

The team continue to see an increase in deaths where a medical practitioner has not seen the deceased within 28 days before death and this is contributing to the current heavy workloads. This is currently being discussed nationally between government and health agencies to try and reduce this impact.

An announcement by the Government advised that the implementation date of the National Medical Examiners system has been put back to at the earliest, April 2024. The service continues to work closely with Registrars and the Buckinghamshire Healthcare Trust on our own local Medical Examiner system and this is working very well. Most GP surgeries are now on board with only a handful left to encourage.

#### Licensing enforcement activities

In addition to routine and reactive enforcement activity, the taxi licensing service runs a busy proactive enforcement programme and officers joined colleagues from Milton Keynes Council (MKC) in April to carry out joint late night enforcement activity. Two private hire vehicles, one MKC licenced and one Buckinghamshire Council licensed, were caught illegally plying for hire and appropriate enforcement action has been taken. In May, officers joined Thames Valley Police in a marked vehicle and conducted inspections on eight licensed vehicles. One driver was issued with a ticket for not wearing a seat belt and one for not having a child seat for his child travelling in the rear of the vehicle. Three drivers were issued with warnings for not correctly wearing badges and one driver was found to have historic DVLA points which he had not declared to the council.

On the 23 May 2023 Cllr Carl Jackson, Deputy Cabinet Member for Regulatory Services, joined officers from taxi licensing and the Client Transport Compliance team at Stoney Dean School, Amersham to carry out joint enforcement activity on home to school contracts.

Officers will be visiting a range of large outdoor events across the county over the summer, checking compliance with both alcohol and entertainment licences well as taxi and private hire licences.



# **Court Appeals**

The council has successfully defended two appeals in the Magistrates Court. The first in April related to a private hire driver who was caught driving without insurance and failed to report the offence to council officers. The magistrate agreed that the council was right to revoke the driver's licence and awarded the council costs of £2000. In June Magistrates agreed to dismiss an appeal by a hackney carriage vehicle licence holder whose licence had been revoked by the council and awarded the council costs of £1238. The vehicle licence holder had already successfully had his driver licence revoked and was subject to police investigation for a serious offence.

### **Draft Animal Licensing Policy**

A new draft policy has recently been consulted on and feedback will be considered by Licensing Committee on 18 July 2023. The council is responsible for licensing commercial activities involving animals such as dog breeding, boarding cats and dogs, using animals for exhibition and performance, the sale of pets and horse riding establishments. The council also authorises licences zoos and keepers of dangerous wild animals. The draft policy sets out the council's role in regulating these activities, provides guidance for applicants and explains the council's approach to enforcement and setting fees. In addition to the specific measures set out in legislation, the draft policy proposes that applicants be required to provide basic DBS certificates to help ensure applicants are fit and proper to be licenced and do not have convictions that would make them unsuitable to hold a licence, for example for animal welfare or cruelty offences. Given that certain activities such as riding schools may involve unsupervised contact with young persons and potentially vulnerable persons, it is proposed in such circumstances applicants to have written safeguarding policies in place, provide relevant staff training and have appropriate vetting procedures in place to vet staff who may have unsupervised contact with children or young persons.

### **Pavement Licence Scheme**

DLUHC has advised they will be laying regulations to extend the current temporary pavement licence scheme for an additional 12 months (until September 2024), pending the Levelling Up and Regeneration Bill completing its parliamentary stages. The scheme was introduced in response to the Covid-19 outbreak in 2020 to support the hospitality trade by creating a fast-track licensing process to allow furniture to be placed on the public highway to facilitate the serving of food and drink. The scheme has proved popular and the Government plans to make the scheme permanent through the Levelling Up and Regeneration Bill.

#### **Gypsy and Traveller Service**

The lead up to summer has been steady with five encampments this fiscal year. We have received several reports of people from the settled community living in caravans and vehicles, this for many, is due to inflation affecting their ability to be able to cover rent/household bills etc and so living on the roadside becomes a more viable option.

With unauthorised encampments currently at a manageable level the Bucks Gypsy and Traveller Service can efficiently deal with any new reports of encampments by attending the sites shortly after being reported and commencing the legal process for removal almost immediately, this does have a positive impact which is reflected in the low numbers currently in Buckinghamshire.

More Gypsy and Traveller families are now looking to settle permanently since the new Police Section 60C powers became law last year. The power has already been tested several times across the country and has undoubtably had a noticeable impact on numbers of encampments across the board. The Police's ability to be able to seize vehicles and caravans from groups that refuse to leave occupied land makes trespass a less attractive option.

We do however expect to see some groups travelling through Buckinghamshire as we move through the summer months and the weather improves. Many families are likely to take to the road in search of work before settling down for the winter.

### **Cemeteries and Crematoria Service**

At Chilterns Crematorium a programme of work to replace the aging cremators and associated equipment is drawing to a close with new, more modern and efficient, cremators and abatement plant having been installed.

The replacement of the cremators was taken as an opportunity to further improve the crematorium's green credentials; although already conforming with environmental conditions, in accordance with those contained in PG5/2, investment in the latest technology available has taken this a step further with the addition of NOX abatement equipment. This is currently over and above the environmental conditions that the crematorium is required to adhere and it ensures that the service can be confident that they are doing everything possible to minimise the emissions being released into the environment.



The decision was taken to line the new cremators with refractory bricks which are more durable than conventional linings, they retain more heat in the brickwork resulting in less gas usage, and the cremators are fitted with smart software that monitors the conditions in the cremators and maintains the required temperature to meet operating conditions.



Cremating in abated mode further reduces gas consumption, as the cremators require a lower secondary chamber temperature to be maintained, which also adds to the efficiency of the cremation process.

The final element of this work saw the installation of a more efficient Plate Heat Exchanger, which forms part of a heat recovery system that repurposes waste heat from the system and transfers it to the Crematorium's boiler circuit, thereby reducing the energy required to heat the crematorium buildings on a day-to-day basis.





# **Cabinet Member report – Planning and Regeneration**

Councillor Peter Strachan

### Planning Team of the Year

I am absolutely delighted to be able to report that at a ceremony in London on 8 June 2023, Buckinghamshire Council won the national Planning team of the Year. This is a fantastic achievement and great recognition for the hard work officers and members have put into improving our planning service. Of course, we know we still have lots to do, and we have a plan to deliver more improvements, but it is a great opportunity to reflect on all the good changes that we have brought about in the last three years.

Having merged the legacy planning teams and created one single team, during the first Covid lockdown, we have improved the way the planning teams work with users of the service, with members and with town and parish councils. We are also continuing to produce the new single Local Plan for Buckinghamshire; we are at the forefront nationally of digital innovations in planning and we have been part of the national pilot for local Nature Recovery Strategies. We also now have one of the top performing planning enforcement teams in the country and number one outside London.

We should all be very proud of this achievement, and I would also like to place on record my thanks to all members of this Council for your continued support, constructive feedback and scrutiny of the service. Together we can all take a lot of credit for what the Council has achieved.



### **Development Management Update**

The number of new planning and related applications registered has reduced, albeit the overall number of applications determined remains consistent resulting in a small reduction on the overall number of cases in hand. Planning applications (major, minor and other) are being determined above the KPI targets set for speed of decision. The number of planning appeals being received from the Planning Inspectorate continues to be very high, with 20 new appeals registered in April, which continues to place a considerable demand on our resources.

#### Enforcement Update

Further to my previous reports on planning enforcement matters I am pleased to report a positive position from our high performing enforcement team. Buckinghamshire remains the highest planning authority outside London in terms of issuing Planning Enforcement Notices and our performance has not faltered with the team having issued 60 planning enforcement notices in 2023 so far.

Since my last report, the team has also taken more direct action to ensure compliance with notices and had High Court injunctions granted in Gerrards Cross and Denham preventing serious breaches of planning control occurring.

In the meantime, the team has been pursuing compliance with enforcement notices up and down Buckinghamshire and we continue to see harmful breaches of planning control being regularly remedied.

We continue to take a firm but fair approach to dealing with breaches of planning control and this regularly leads to compliance being achieved up and down the Council area.

Our officers have achieved remedial action in cases ranging from the removal of walls, fences, storage containers and decorative fountains to the removal of buildings in the green belt and clearing untidy land and ceasing airport parking.

The team's no-nonsense approach to dealing with breaches of planning control should act as a deterrent to others and act as a warning that Buckinghamshire is not the place to come if you intend to breach planning control. When we seek resolutions, whilst we will treat perpetrators in a firm, fair and reasonable way but we will not hesitate to use all the tools available to us to ensure harmful breaches are remedied.

#### **Planning Policy Update**

As we still await news from the government on the planning reforms our work on the Local Plan continues.

On 4 June 2023, the public engagement on the draft vision and objectives the Local Plan for Buckinghamshire closed and we in the process of analysing the c600 responses received.

The Planning Policy team is also developing the evidence to support the next planned consultation during winter 2023/24. This will be on possible growth scenarios for the spatial distribution of new development across the Buckinghamshire area to meet the assessed levels of housing and employment need within the County. It will be a high-level exercise which looks at possible broad areas for development rather than specific sites. In the meantime, we have been continuing work on the evidence base with work continuing on assessing the 1000+ sites submitted in the call for sites.

In the meantime, our programme of Supplementary Planning Documents (SPDs) also continues to progress with work being furthered on the SPDs associated with strategic site allocations in the Vale of Aylesbury Local Plan as well as Affordable Housing and Residential Design SPDs.

### **Business Improvement Districts (BID) Update**

The Council remain close delivery partners with the High Wycombe Town Centre BID (HWBIDCo) and the two business park BIDs at Cressex (High Wycombe) and Globe Park (Marlow). HWBIDCo recently hosted an event for the Police and Crime Commissioner to talk about ASB issues and shared work they have instigated with Community Board funding on diverted giving points. Anti-Social Behaviour remains a key current focus for HWBIDCo. Traffic congestion is the key issue for businesses on Cressex Business Park. The BID recently held a session with council officers on road and utility work issues and a further session is to be planned to talk about highways plans. For the Globe Business Park key issues are around car parking. Council officers are due to meet with the BID and key businesses to collectively explore solutions to these issues.

# Aylesbury Town Centre Update

The Economic Development Team ran a second successful Aylesbury Town Centre Business Forum at the start of June. The forums will be held quarterly and will rotate venues. The June forum was held at The King's Head and had a focus on 'promoting Aylesbury' picking up on one of the priority themes identified through earlier business engagement. The next forum will be held in September. The team have also established a business e-newsletter which will be used to update town centre businesses on council projects and the wider support it provides to businesses. Ongoing engagement with businesses and stakeholders is helping to identify small scale interventions that will help improve the vibrancy of the town.

# Visitor Economy Strategy Update

Workshops, 1 to 1 interviews and stakeholder engagement were carried out earlier in the year as part of the development of a Visitor Economy Strategy and Action Plan for Buckinghamshire, as well as an in-depth analysis of our visitor economy. These will be key in developing key themes and identifying opportunities for the county and in providing a framework for both council and partner delivery. The strategy and action plan will be vital for the county as it will help us outline our approach to making Buckinghamshire a destination of choice, support our visitor economy businesses and generate greater economic vibrancy.

### **Town Centre Markets**

The Council continues to support our town centre markets and traders. The national picture shows that market trader numbers remain lower than pre-COVID levels and this is the case for Bucks' local markets too. The Council has started a piece of work to review the current state of Buckinghamshire council-led markets and to identify measures that can be taken forward to initiate activities to improve the quality of our markets and increase footfall to them. Markets have an important role in bringing activity and liveliness to our public spaces and also provide opportunities to support the growth of our local business communities. For people wanting to create new businesses, markets can provide that first public trading opportunity to test new products and build an initial customer base. An expansion of the 'On the High Street' pilot in High Wycombe to support start-ups (carried out as part of the 'Welcome Back Fund') is currently being investigated for Aylesbury and Chesham markets. We took part in the 'Love Your Local Market' national campaign in May run by the National Association of British Market Authorities and are now preparing for a 'Be a Market Trader' campaign to encourage more market traders to come to Buckinghamshire.

### Regeneration

In Aylesbury, Homes England has indicated that it does not envisage there will be capacity funding available to us to support the garden town programme. This is disappointing so we will be lobbying about this.

In the town centre the teams are working to identify options for regeneration of a number of council owned assets including the former Gala Bingo Hall. It is a priority for us to deliver regeneration on this central site and support a thriving high street. Teams are planning a second phase of work in the Great Western Street tunnel which saw improvements last year. Upgrades to the lightning will enhance the environment further.

Work continues as part of developer negotiations on strategic sites to promote the establishment of the gardenway. Work has also begun to incorporate the gardenway in planning policy as part of the new local plan.

In Chesham, Council teams are continuing work with key partners and stakeholders, carrying out a range of studies to explore which assets within the town are best placed to drive forward key regeneration opportunities in the town centre. The retailer M&Co has recently fallen into administration and had a prominent location on Chesham High Street. Following an acquisition interest by the Council, we are aware that there is a healthy interest from the market to take over the lease. The council will continue to actively monitor this key asset for long-term development opportunities if an opportunity arises for an acquisition.

A number of smaller public realm and incentives to drive forward wayfinding across the town's many key assets, including a new town map at the train station continue to progress.

In High Wycombe, the White Hart Street is a public realm enhancement scheme in the heart of High Wycombe designed to improve the area and support business growth. Visitors to the area will benefit from a much better environment. The scheme is being managed internally, with a delivery consultant to be commissioned this summer. Detailed design is due to complete in Autumn and following a public consultation, construction delivery is due to begin at the end of the year.

Future High Streets Fund activity continues with progress on 16 Church Street (now nearing practical completion), The Guildhall, Little Market House, 22 Queen's Sq. The repurposing of House of Fraser is due to complete by November 2023. The option to purchase has now been signed with the Liberal Club and DLUCH has agreed to add 22 Church Street (repurposing a long-term vacant ground floor unit) to the programme. Internal sign off has been received to progress with the Tesco Newlands project, subject to agreement from DLUCH.





**Cabinet Member report – Education and Children's Services** Councillor Anita Cranmer

#### **Buckinghamshire School Awards**

On Wednesday 21 June 2023, the winners of Buckinghamshire's first ever School Awards were announced at a special ceremony at Pinewood Studios. The awards were an opportunity to celebrate the hard work and dedication of school communities across the county. We were delighted with the number of nominations we received across all categories, a true reflection of the outstanding efforts

and work going on in all our schools. It is important for all of us to appreciate the dedication and commitment of our school communities and these awards have given us the chance to shine a light on the people who work so hard every day, educating our children, helping them to grow and learn, inspiring them and equipping them with the skills to succeed once they leave school. It is fitting that these awards were also presented on National Thank a Teacher Day, so, thank you to everyone for all your hard work, it is very much appreciated. The full list of winners can be found on our <u>website</u>.



#### Foster Care Fortnight



We currently have over 500 children in care who need love, support and guidance to build their future. The council took the opportunity, during national Foster Care Fortnight (15-28 May), to celebrate all that its fostering community does to ensure children are cared for and supported to thrive and is encouraging others to consider whether fostering is for them. Throughout Foster Care Fortnight, Foster with Bucks shared stories, videos and testimony about their children, their carers and their community on Twitter Facebook (@FosterBucks) and (@FosterWithBucks). А highlight for

Buckinghamshire's fostering community during the fortnight was the annual Foster Walk. Children, carers and members of the Children's Services team gathered to spend some quality time together. Plus, a Diversity Day lunch was held for foster carers which focused on hidden disabilities. A support network is key to success, which is why we ensure community is at the heart when you Foster with Bucks. We have started supporting our foster carers in a new way, using The Fostering Network's

innovative Mockingbird family model. This evidence-based model nurtures the relationships between children, young people and foster families, supporting them to build a resilient and caring community. For anyone interested in finding out more, please visit our <u>website</u> and use the interactive Fostering Ready tool to quickly learn more and to create a personalised plan of things you can do to get ready for fostering.

### Schools' Coronation Crown Making Competition

Following the success of last year's Schools Cake Making Competition to celebrate her Majesty's Platinum Jubilee, on 4 May 2023, the Service decided to repeat the event to honour the coronation of King Charles III.

All schools up to year nine were invited to take part inclusive of primary, secondary and special schools. To find our finalists, schools picked their favourite of their own entries and our Business Support Team sent these off to the relevant School Liaison Groups who made a final vote on who would be joining us at the Gateway for the final. The winning schools included Lent Rise Primary



School, Hamilton Academy, Woodside Primary School, Heritage House and Amersham Secondary School. Judging our crowns were Rachael Shimmin, Chief Executive Buckinghamshire Council, Cllr Dev Dhillon, the then Chairman of the Council, HM Lord Lieutenant, The Countess Howe, Cllr Joseph Baum, Deputy Cabinet Member for Education and Skills, Lorraine Kelly CBE, Buckinghamshire Swan Envoy and Adam Teeuw, Director of Physical Production at Lucasfilm. Winners received £150 voucher for their school from us and from Adam Teeuw and Deputy Lieutenant Andrew Smith, a very kindly donated bag of Lucasfilm merchandise and a tour of Pinewood Studios. The day was a great success.

### **Buckinghamshire's New Education Strategy**

Whatever their starting point, children and young people have the right to access the best quality education and teaching to help them grow, learn and develop so they are able to realise their full potential. That is the commitment we, as a Council, are making to all children and families in the county as we launch our new Education Strategy.

Education is fundamental to improving life chances and can transform the lives of children and young people. It should provide an exciting journey of self-discovery and fulfilment that sets a child up for a lifetime of learning, ambition, and achievement. This is only possible through an inclusive learning environment with excellent teaching within a system that celebrates diversity and champions the individual. Our aim is to build a better future for all children and young people in Buckinghamshire so they can realise their potential whatever their starting point. We want to pay particular attention to addressing the differential of experience between the vulnerable children in Buckinghamshire and their peers. We know there is work to be done to address this gap and we intend to work collaboratively and purposefully to make improvements, ensuring that all our children are given the opportunities to achieve and succeed.

The Education Strategy ties into other key areas of work including the Opportunity Bucks programme which seeks to tackle inequalities within the county, and also the Buckinghamshire Health and Wellbeing Plan which seeks to ensure that all children have the right environment and opportunity to adopt and maintain healthy lifestyles and that they are safe and protected. The strategy also aligns

with work focused on children with special needs as outlined in the SEND Strategy and work with partners set out in the Early Help Partnership Strategy. The strategy can be accessed on our <u>website</u>.

### Strengthening our Approach to Corporate Parenting through Youth Participation

As you will all be aware, when a child comes into care, the council becomes their Corporate Parent. This is overseen by the council's Corporate Parenting Panel (CPP). In early June, in response to increasing interest in youth participation by our Corporate Parenting Panel, members of the panel agreed proposals to strengthen children's voices in the panel, including through the work of the CPP sub-groups. The proposed structure reflects the value we place as Corporate Parents on listening to the views and experiences of care-experienced young people. It gives young people decision-making power within the CCPP, including co-producing the agenda and holding Council decision-makers to account.

The proposal centres on supporting and upskilling a cohort of young people – our Care Ambassadors – to take a leadership role in ensuring children and young people's experiences, priorities, and ideas are listened to, acted on, and responded to. Its ambition is that the voices of young people with Buckinghamshire care experience become consistently, effectively, and indisputably integrated into the work of the CPP.

We are looking forward to introducing these changes as we continue to strengthen and capture the voice of our children and young people so that their lived experience helps shape the work of the CPP.

### Increase in Two Year Olds Attending an Early Years' Provider

Eligible two-year olds are entitled to 570 hours of funded early education and childcare per year if their parents choose to apply for and take up a place, which also helps to prepare children for school. At the end of the spring term (March 2023), 86% of eligible two year olds were attending an early years' provider. This is above target and above latest published national average. The Early Years' Service has increased publicity around the two year old take up to families and professionals and delivered additional training to colleagues across a range of internal council services, and external partners who are working with eligible families. This has increased engagement and there has been a significant increase in take up and ability to monitor places for sufficiency and planning. Support and initiatives are also focused on areas within the Opportunity Bucks programme to further improve take up in these wards. For further information visit: <u>Apply for funded childcare for your 2-year-old</u> <u>Family Information Service (buckinghamshire.gov.uk)</u>.



Cabinet Member report – Health and Wellbeing Councillor Angela Macpherson

# CQC Assurance of Adult Social Care

As many members already know, the Health and Care Act 2022 reintroduced Care Quality Commission (CQC) inspection of how well local authorities are delivering their Care Act functions. The previous regime of CQC annual assessments of local authorities ended in 2010. Buckinghamshire County Council was last inspected 2008 - assessed as "performing well" overall. The CQC is also required to provide similar inspection of Integrated Care Systems (ICS).

152 local authorities are in scope across England and, starting in September this year, the CQC is expecting to complete the first round of inspection in the following 24 months and publish ratings. At present there is no indication of when Buckinghamshire may be inspected. At present, the CQC is conducting five pilot assessments with five councils (Birmingham and Nottingham City Councils, Suffolk and Lincolnshire County Council and North Lincolnshire Council) along with national benchmarking of local authority adult social care performance, using published information.

The CQC's interim guidance on local authority inspection, along with the draft framework, can be read <u>here</u>. The CQC has made it clear that the approach and framework will evolve, and we expect that changes will follow from the current pilots. Earlier this month, I held a briefing for all members which covers this in more detail which is available for members on the intranet.

# Demand on ASC care

Pressure on our adult social care service continues to grow – this is a national trend although it is more pronounced in areas like Buckinghamshire with an older population. This is driven by a number of factors:

- More people asking for help even if they are not eligible for council-funded support, we will spend time with them to understand their issues and provide advice.
- More self-funders approaching us whose funds have "depleted".
- People living longer and with more complex conditions.
- A continuing increase in safeguarding concerns.
- An increase in people in residential and nursing care which costs considerably more than community services.
- Inflation exceeding driving up costs across the whole of the service and adult social care provider market.

At present, there is no sign that demand is stabilising. For example, in 2022, we received about 3,000 contacts on average from residents each month and are expecting to exceed that number by 10% or

more this year (actual numbers can vary significantly from month to month). However, our Better Lives Strategy continues to help us to meet this demand with 79% of people approaching us being provided with information, advice and guidance rather than ongoing statutory support. The Home Independence Team also works with residents, to maximise their independence and reduce the need for ongoing packages of care.

# Update from the Buckinghamshire Health and Wellbeing Board

The Buckinghamshire Health and Wellbeing Board is responsible for driving joined up working across services in Buckinghamshire to improve the health and wellbeing of our residents.

The focus of the Board over at its last couple of meetings has been to review and approve action plans to deliver the priorities of the Buckinghamshire Joint Health and Wellbeing Strategy. At the most recent meeting on June 22<sup>nd</sup>, the Board agreed the detailed plans:

- To improve the outcomes for women and babies during maternity and early years with a focus on reducing smoking amongst mothers in pregnancy and afterwards, school readiness of young children especially amongst deprived communities, and increasing the number of children who are breast fed.
- To improve mental health support for children and young people, adults and older people with a focus on older adults who are particularly at risk of poor mental health, reducing social isolation amongst older people and increasing early mental health support for children and young people.

Targets and action plan milestones have been set to enable the Board to track delivery of the outcomes. The next meeting in September will be focusing on the Age Well element of the strategy which is about how we improve the health and wellbeing of older residents.

As part of the development of the Healthy Ageing Strategy (which supports the Age Well element), residents and community groups are being asked for their views – the survey is being promoted directly to residents aged over 40 who live in Buckinghamshire. I am keen for members to contribute to this from their experience, and also encourage residents to participate. You can share your views via our online survey at <u>www.buckinghamshire.gov.uk/ageing-well</u> or complete and return a printed version of the survey by midnight on Monday 17 July.

# Autism Strategy Consultation

The council is developing an all-age autism strategy which will be going out to consultation later in July or early August – we know that the summer is not a good time for public consultation and so it will last 12 weeks to take it into the autumn. We are really keen to receive input from members to this strategy and I will make sure that it is drawn to your attention when the draft is published for consultation.

### Dementia Toolkit Launch

Buckinghamshire Council successfully launched the online <u>Dementia Toolkit</u> during Dementia Action Week. The event was attended by both professionals and individuals. The toolkit was developed following a recommendation from work undertaken last year to help transform and improve the way dementia related information is communicated and shared in Buckinghamshire.

The Dementia Toolkit can be found on Buckinghamshire Council's website and provides a wide range of free information, advice, and guidance for those concerned about their memory, those living with a dementia diagnosis, carers or concerned family members of someone with a dementia diagnosis

and professionals. Local dementia events and sessions are also promoted on this resource page for individuals to be made aware of and to attend. The Dementia Toolkit will be updated regularly with the help of various partners and individuals to ensure that it reflects information that is current in Buckinghamshire.

The Library Service is working with the Public Health team as part of the <u>Healthy Libraries</u> project, which facilitated a cosy memory corner at Buckingham, a space designed to be a home from home



and with resources such as the Memory Bags, games and photographs. Buckingham library staff have engaged with the local residential homes who are borrowing these resources and planning to visit with some of their residents. We are currently setting up 10 more cosy corners in libraries across the County, these launched in May and we will be engaging with local residential homes as part of this work.

The Health and Adult Social Care Select Committee recently undertook a review into the dementia journey and the support services available for people living with dementia and their carers in Buckinghamshire. The review has made some recommendations which have my support and I look forward to improvements for our residents as a result of this valuable review.

#### Love Exploring

Buckinghamshire Council Public Health have partnered with Love

Exploring to create a new free app that encourages people to be more physically active in their local area, parks and green spaces. Children's augmented reality games (Dinosaur Safari and Mega Mini Beast) and quizzes get people hunting for clues as they explore the place they are visiting. Locations have been developed in Aylesbury, Wycombe and Chesham with more to come across the county.



#### **Play Streets**

A Play Streets session allows residents to close their road for a few hours at a time, so that local people and their children can meet up and have fun outdoors. An organised Play Streets trial event in High Wycombe took place and it was found to have really helped bring neighbours together.

Residents can apply free of charge to see if their street is suitable for a Play Streets session on Buckinghamshire Council's <u>Play Streets webpage</u>. Support around making an application and putting a play street into practice is also available.



#### **Health Kiosks**

The 'Pump it up! Make a start to a healthy heart' campaign raises awareness of high blood pressure as a risk factor of cardiovascular disease, stroke and dementia. The Public Health team are encouraging everyone of all ages to get into the habit of checking their blood pressure regularly.

Aylesbury and High Wycombe libraries have Free Health Stations (Health MOT including Weight, Blood Pressure, Heart Age) installed and portable blood pressure monitoring kits available to borrow (kits also available to borrow from Micklefield Library).

To celebrate World Hypertension Day on 17 May 2023, Public Health provided a blood pressure measure station at the Buckinghamshire Council Full Council Meeting - 22 Council Members got involved with 18 people having their blood pressure taken.



#### **Smokefree Parks and Playgrounds**



Supporting the Smokefree playgrounds initiative, Millbrook Combined School ran a 'Design a Sign' competition for bespoke signage for the Desborough Road Recreational Ground and play park. Signage designed by local children builds further awareness and support from the local community for the Smokefree Parks and Playground initiative. The winning designs were announced in the school's awards assembly on 19 May 2023 and will be installed at the playpark in July.

#### **Smokefree Sidelines**

Smokefree Sidelines is a collaboration between Buckinghamshire Public Health and the Bucks and Berks Football Association (FA). It aims to introduce a culture of not smoking on football match sidelines across Buckinghamshire and therefore reduce harm to young people. Young people are most at risk of becoming smokers themselves if they grow up in communities where smoking is the norm.

Adopting Smokefree Sidelines is about asking current smokers to be aware of their visibility to children while



they smoke. The idea is to encourage smokers to either refrain from smoking during the match or to move away from the sidelines and smoke where children and young adults are not present.

The Flackwell Heath Festival of Football tournament took place on 3–4 June 2023, in which over 50 youth teams participated. This tournament was ideal for promoting the launch and wider scheme. In three hours, four clubs showed interest and talks are currently in progress, one of those Beaconsfield Town Youth FC officially signed up as a new member of the campaign, taking the total to eight clubs signed up so far. Also, on the back of the Festival, the campaign will be further promoted at the South Bucks Mini Soccer Conference.

#### **Healthy Ramadan**

The Healthy Fasting 2023 campaign ran from 22 March to 22 April 2023 to support residents who are fasting during the Islamic month of Ramadan. This included awareness raising booklets, posters, a Healthy Fasting campaign page with reflections from internal staff partaking in Ramadan, and social media activity.

At the end of day one, social media posts had reached almost 5000 people. During Ramadan, the webpage was visited 323 times, this is three times more than the amount of visits to the campaign page had in 2022 (page views from 2022 were 83).

A digital Healthy Fasting survey had been run in advance with faith settings, community organisations and WhatsApp groups, to establish the health needs of fasting residents. The campaign was anchored on these survey findings, ensuring that key messages are current and identified by the community, for the community.



#### **Hepatitis C Outreach Programme**

Public Health is working with the Thames Valley Operational Delivery Network (ODN) to support a mobile outreach hepatitis C screening van visiting Buckinghamshire. The van will be visiting twice a month over the next two years. The aim of this mobile outreach service is to identify areas of at-risk and seldom heard groups – such as people who are homeless or using drugs (currently and previously) – and deliver services directly into their community.

The initial locations for the van in May were homeless hostels across Buckinghamshire, working in partnership with homeless organisations, and two days were arranged for the van to be located at the All Saints Church in High Wycombe in June. The plan is for the van to visit Chesham and Aylesbury for two days in July, with assistance from the community safety officers, street wardens, and parking services. Other lines of enquiry include Aylesbury Vale Park, identified as a common area for potential clients to congregate. We are also identifying town centre locations through work with the community safety street wardens and parking services.

#### **Buckinghamshire New Sexual Health Service**

Buckinghamshire Healthcare NHS Trust and the charity Brook launched a new sexual health service in Buckinghamshire on 1 April 2023. The partnership, bSHaW (Buckinghamshire Sexual Health and Wellbeing), offers a wide range of sexual health services, including access to contraception advice, including emergency contraception, pregnancy testing, sexually transmitted infection (STI) testing and treatment, HIV prevention, treatment and support.

There are clinics in Aylesbury and High Wycombe, satellite clinics will also be available in Buckingham, Amersham and Chesham. A digital service is also available for testing and treatment of STIs. A series of online sessions for parents to help support



relationships and sex education outside of the classroom will soon be available. For further information contact <u>Buckinghamshire Sexual Health and Wellbeing (sexualhealthbucks.nhs.uk)</u>



**Cabinet Member report – Communities** Councillor Arif Hussain



### **Armed Forces**



June was a very busy month with various armed forces activities taking place. On Monday 12 June we hosted a conference at the Gateway to promote the benefits of businesses and organisations signing the Armed Forces Covenant. The conference included presentations on the Armed Forces Covenant and its benefits, as well as first-hand experiences of being a reservist and running a 'Forces Friendly' business. Guests also had the opportunity to visit stalls run by military

charities, cadet groups and local employers who have already signed the covenant. Several organisations signed the Armed Forces Covenant on the day, demonstrating their commitment to supporting the armed forces community.

We marked Armed Forces Week with flag raising ceremonies taking place in Aylesbury and High Wycombe on Monday 19 June, led by the Chairman and Vice-Chairman of the Council, with various members of the armed forces and civic dignitaries in attendance.

Our staff network marked armed forces week by hosting a tea-break talk on Thursday 22 June, where staff shared their personal experiences of family life in the armed forces. Members of the network also took part in a fundraising walk on Saturday 17 June, walking over 16 miles from the Queen Victoria Road offices in High Wycombe to the Walton Street offices in Aylesbury to raise money for Scotty's Little Soldiers, a charity which supports bereaved military children.





### Helping Hand

The Helping Hand team continues to provide much needed support to those residents who are experiencing significant financial difficulties utilising funds from the fourth tranche of the Household Support Fund (April 2023 – March 2024), provided by the Department for Work and Pensions. The team provides both direct support through the application based Helping Hand scheme and through other key initiatives and schemes led by both the Council and the Voluntary and Community Sector.

During April and May 2023:

- Over 14,600 digital food vouchers have been issued to eligible families to provide support during May Half Term.
- Over 1,600 applications for support have been managed by the team with over 2,492 provisions of support delivered including white goods, essential furniture and emergency food and fuel support.
- Funding has been provided to support over 22 Voluntary and Community Sector initiatives/schemes for residents across Buckinghamshire.

### **Community Boards**

After receiving just under 400 nominations, the Community Boards have been organising and holding their Proud of Bucks Awards over the last few weeks, celebrating local winners and highly commended across three categories – Local Community Champion – adult and young person and Local Community Group. There were some amazing stories and work being carried out across the County.



The Award events have been very well attended and had a great celebratory atmosphere; they have also taken the opportunity to showcase work of some community organisations in the area.

The Boards are also reviewing and setting their local priorities for 2023/24, Board members and residents have been encouraged to get involved and talk about where the Boards should focus their work to bring improvement or change to their local place. Where priorities have been set, work is now underway to see how these can be delivered through engagement and facilitation in the community and where appropriate provide community board funding.

#### Water Safety campaign

Following on from the death in the Jubilee River (now Jubilee Flood Relief Channel) in 2022, the community safety team were contacted by the local Neighbourhood Policing Team to see how we can raise awareness around the dangers of swimming in rivers and lakes.

Since then, we have worked with the Environment Agency to install 'No Swimming' signage on designated bridges; a video has been produced with Olympic gold medallist swimmer Tom Dean, who speaks to Berkshire Fire and Rescue Service about the dangers of swimming in open water; South Bucks Neighbourhood Policing teams have received throw line training from Bucks Fire and Rescue Service and they now also have throw lines and safety vests in their police vehicles; and three water safety events have been planned in order to raise awareness with the local community. Work is also being undertaken with local schools to raise awareness of the dangers, and the video that has been produced is being shown on school buses in the Burnham area when children are on the way to school.

#### **VCSE Sector Resilience Fund**

In June we celebrated Volunteers Week (1-7 June) recognising the contribution volunteers make to our communities and saying thank you for all their efforts. Volunteering comes in many forms from helping at local food banks, volunteer drivers, litter picking and helping run local clubs. You can register as a volunteer through the Volunteer Matching Service <u>Buckinghamshire Volunteer</u> <u>Matching Service - Community Impact Bucks</u> and find the right opportunity for you to help support your local community and become part of the army of amazing volunteers.

To celebrate Small Charity Week (19-23 June) and the invaluable work carried out by small charities in the county, Community Impact Bucks has announced new training opportunities for charities and other not-for-profit organisations in Buckinghamshire. To find out more about the free training, <u>visit</u> <u>Community Impact Bucks' training and workshops webpage</u>.



The Voluntary, Community and Social Enterprise (VCSE) Sector Resilience Fund remains open for applications. Organisations can apply for grants of up to £10,000 with additional priority given to organisations aiming to reduce inequalities amongst residents living in the most disadvantaged areas of the county. More details can be found on The Heart of Bucks website -Voluntary Sector Resilience Fund - Heart of Bucks

### **Community Foundation**

### Community Safety Accreditation Scheme Accreditation

Our Street Wardens have recently received Community Safety Accreditation Scheme (CSAS) powers

from Thames Valley Police. CSAS promotes closer working with the police by granting a limited range of legal powers to accredited persons.

The powers will enable our Street Wardens to tackle a wider range of issues during patrols, helping to improve the environment within our town centres, making it safer, cleaner and more welcoming.

CSAS will complement their existing powers and will support investigative work under the Anti-Social Behaviour, Crime and Policing Act 2014.



#### **Resilience Service Webpage**

We are currently planning for 30 ways in 30 days which will highlight a different activity on each day across the month of September. Through our engagement with local Town and Parish councils we have been able to signpost them to the webpage for information and support to create local community emergency plans. We are also looking to use our webpage at the forthcoming Bucks County Show to engage those attending the show ad provide some interactive activity.

### **Summer Readiness and Response Framework**

Building on the One Council Approach we have developed a council summer readiness and response framework that has been in place since 1 June 2023 and will conclude on 15 September. This framework provided an overarching review of the council's summer preparedness utilising 15 front line services which included Service Areas dealing with vulnerability(health), Social Care and Housing. Service Areas dealing with front line operational activity' waste management, Transport for Bucks (TFB), country parks and Service Areas dealing with emergency or risk (e.g., Resilience Service, Business Assurance and Community Safety). We also have a number of external partners taking part in this process.

### Afghan Resettlement

We continue to provide support to Afghan families, of which there are 15 in Buckinghamshire currently. Families are all linked in with services in their local areas, including health services and children are accessing education. A further nine new families are expected to arrive during July into properties leased from the Ministry of Defence (MOD). The MOD had to withdraw seven of the initial properties offered to accommodate service families, so we continue to look for additional properties to achieve the target of 36 families.

Our focus is very much on the integration of these families into their local communities and supporting them to gain employment.



Cabinet Member report – Climate Change and Environment Councillor Gareth Williams



# Fly Tipping Enforcement

Since 1 April 2023, the team's attention has focussed on smaller scale fly-tips. Enforcement Team investigation data continues to show that over 70% of Buckinghamshire's fly-tipping concerns waste which was brought into the county from elsewhere prior to being dumped. 46.1% of the dumped waste was carried commercially as trade waste and 46.5% of it could have been recycled without charge at BC's Household Recycling Centres (HRC's). This means that under 8% of the dumped waste included any items which would have been chargeable at HRC sites in Bucks. The team investigates small scale dumping as a crucial part of the 'zero tolerance' response to fly-tipping in Bucks and 11 fixed penalties (FPNs) have been issued regarding fly-tipping offences in Bucks in April and May. These offences are detected using evidence found at the scene, by following up eye-witness reports (usually including vehicle registrations) and surveillance work targeting fly-tip 'hotspots'.

### Littering

As well as continuing our zero tolerance approach to fly-tipping, developments have also been made in the processes and procedures for investigating littering offences. Six Fixed Penalty Notices have been issued for littering offences so far this year (since 1 Jan 2023).

Work is also being carried out to develop an Enforcement Strategy against littering offences in Bucks and we hope this will lead to a county-wide campaign including enforcement responses. Details of the Enforcement strategy will be released when we are closer to its completion.

### South Waste Collection and Street Scene

Since the last report we are pleased to say Veolia are continuing to improve, with round completions and missed bins reducing to reach contractual SLA levels. Veolia have successfully recruited into four additional senior management roles, working with the Council to support continuous service improvements.

As we move into peak season for garden waste collections, tonnages of waste collected are increasing as have subscriptions. We have an additional 6000 more subscriptions since February 2023.

With a focus on street cleansing the team are working to improve the quality of public realm under the Opportunity Bucks programme as well as delivering enhanced cleansing services on high-speed roads through Big Bucks Tidy Up funding.

### North Waste Collection and Street Scene

Since the last report, we have taken delivery of seven 26 tonne vehicles and two 12 tonne food waste vehicles. These vehicles replace an aging fleet and ensure the operation is running efficiently. I am

also pleased to announce that the conversion of a diesel refuse collection vehicle to an electric vehicle was awarded to Lunaz following a procurement exercise. The conversion begins this summer and will be completed by 2024 and is being funded from a Defra project.

The in-house Workshop has also appointed the Council's first frontline Apprentice as the team have welcomed a recent college graduate to train as a Mechanic over a three year period.

Summer operations are in full swing, meaning garden waste collections are in their peak season. This year between February and May alone we saw 10.95% more waste collected than the same time last year. This is due to both the weather changes promoting growth and new builds becoming new subscribers to the service. Meanwhile, the football season has come to an end and the grounds maintenance team are focusing on pitch renovations following the close of Green Flag judging which occurred in May, I will report back on the results once they are in later in the year.

Street cleansing activities are involved in improving the public realm as part of the Opportunity Bucks programme whilst this year's Big Bucks Tidy Up investment sees high speed litter picks increase to once per quarter rather than 2-3 times per annum.

### **Energy From Waste (EFW)**

The Greatmoor EFW facility continues to operate very successfully, treating all of Buckinghamshire's household residual waste and producing electricity in the process.

- 1. Now in its eighth year of operation, the facility is an asset the Council is proud to own, having invested nearly £180 million back in 2016 to ensure the Council's waste is managed to the highest regulatory and compliance standards for 30 years.
- 2. The net savings for the council is some £30 million to date versus landfill costs.
- 3. Savings do not include the income the council receives as part of the contract, as it is not guaranteed.
- 4. The investment is sound and on track to deliver savings of over £150 million across the 30year contract. This saving is over and above the £180 million already invested including all the annual contract running costs.

The EFW facility has a dedicated visitor centre which has now welcomed more than 8,000 people to take in a tour and see in detail all the key parts. The tours are a great opportunity to understand how the whole process of treating residual waste works, covering areas like how emissions are controlled to meet Environment Agency standards. More information on all of this, including how to book a tour can be found on the dedicated EFW website www.greatmoor.co.uk.

### Household Recycling Centres

The Government has announced (18 June 2023) that it will remove the ability for Councils to charge for non-household waste streams (often referred to as DIY waste) by the autumn of this year. Currently Buckinghamshire Council, along with around a third of all the Councils in England, levy a small charge for items like plasterboard, rubble, baths or similar items. This charge is currently allowed under the Controlled Waste Regulations 2012 and so the Government intend to legislate to amend this, albeit allowing some restrictions on the following basis:

- Free disposal of DIY waste up to two 50L rubble bags (or one bulky or fitted item no larger than 2,000mm by 750mm by 700mm, the approximate size of a bathtub or shower screen).
- At a frequency of four visits per household over a four-week period.

These changes will have a significant financial impact for the Council, work needs to be undertaken to fully understand the costs but, based on historic waste tonnages, the full cost could be in the region of £1 million per annum.

Our Household Recycling Centres were visited over a million times last year and we strive to make each visit a good one. In May/June the annual customer satisfaction survey was conducted at each site and this will help us understand where we can improve, what users think of their sites and, ultimately, whether they are happy with the service. Previous years have seen over 98% of the 2,500 users surveyed were satisfied with their site, and we hope to match that again this year.

Our High Wycombe site was recognised nationally as the best Civic Amenity Site of the year at the national Let's Recycle Awards for excellence. A fantastic achievement for the site and I am sure that high quality is replicated across all sites.

### Project Groundwater

Project Groundwater is now moving to its delivery phase and has begun to make plans for increasing its publicity and engagement with local communities. Over 400 responses were received to the awareness survey and the results are being analysed to form the engagement plans, specific to each community. In Buckinghamshire, the three pilot communities are Chesham, Marlow and Chalfont St. Peter. Recent publicity has included a press release which was picked up by several local media outlets and was followed up with three live interviews with the project spokesperson, Mary Dhonau MBE.

In terms of technical progress, the project has confirmed new advanced modelling techniques for producing improved groundwater flood risk hazard maps. These hazard maps will be produced for all of Buckinghamshire over the next 18 months and will be made freely available. Initial scoping work has been completed for the monitoring, placemaking and resilience workstreams. These workstreams will be moving into delivery over the coming months – this will include repurposing of military drones for groundwater monitoring and developing trials for property flood resilience measures and nature based solutions.

The project is working collaboratively with two other groundwater focused projects (which have adopted the name Project Groundwater too and are in Lincolnshire and Northumbria respectively). The three projects are forming a network which will become a new national level organisation that will be a focus of knowledge, expertise and aim to disseminate the learning and outputs of the three projects. The new organisation will also look to influence national change to improve how groundwater flood risk is understood and managed.

### Energy Doctor Scheme' (Domestic Resource Efficiency Service)

Since the 'Energy Doctor scheme' was approved at a Cabinet meeting on 5 January 2023, considerable efforts have been made to mobilise and promote the Domestic Resource Efficiency Service. This includes:

- The recruitment and training of three Domestic Resource Efficiency Officers ('Energy Doctors') and an administrator; and formalising referral and visit processes, including the use of Better Housing Better Health to help assess the eligibility of those interested in the service.
- Launching the scheme on 2 March 2023 with a new webpage and paid social media campaign (targeting those eligible in Opportunity Bucks areas) and sending out information letters to over 1200 domestic properties.
- Securing commercial storage facilities in Aylesbury and sufficient quantities of low cost easy retrofit resource efficiency (LCERRE) measure (e.g., draught proofing for windows, doors, letterboxes and chimneys; hot water cylinder insulation jackets; reflective radiator panels;

secondary glazing film; portable solar generators; electricity consumption monitors; thermometer cards; LED lights) materials.

- Running three request for quotation procurement processes that will help achieve savings of over £30k for materials (£5,234.38 per year for reflective radiator panels; £3,972.90 per year for LED lightbulbs; and £20,860 for 90 portable solar generators).
- Creating a customer relationship management system that calculates the estimated energy, cost, and carbon emission savings from each measure installed and performing the first Energy Doctor visit on 5 April.
- Saving each household on average 830 kWhs, £113, and 372kgs of CO2 emissions per year from the visits made so far.

On 23 May 2023 we expanded the criteria of the scheme so that it includes owner occupiers and domestic properties where a member of the household is disabled. (N.B. To qualify for a visit all of the following criteria must now be met:

- The property is rented through a private rental agreement; or the individual owns and is resident in the property.
- Household income is £30,000 or less (before tax) or the household is in receipt of means tested benefits such as Universal Credit and Council Tax Support; or a member of the household is disabled.
- The domestic property has an energy performance certificate (EPC) rating of D, E, F or G. Domestic properties that do not legally require an EPC can also be considered as compliant with this criterion.)

A second social media campaign and another postal mailout to homes identified as being eligible under the new criteria (in Opportunity Bucks areas) is underway; and it is envisaged that a Team Leader for the service will be appointed by the end of the summer.

### **Tree Planting**

It has been another successful year regarding the <u>Bucks Tree Mission</u>. Over 39,000 trees have been planted on Council land holdings this year against our target of 543,000 trees. This includes:

- New woodland, composed of 14,300 trees, at Bury Farm, Amersham
- 14,700 trees planted at Grange Farm, Hazlemere
- 4,038 trees and shrubs planted along The Platinum Way (an active travel route)
- A new Miyawaki ('tiny') forest of 600 trees planted at Princes Risborough School
- Transport for Bucks planting 100 street trees

In addition, over 109,000 trees have already been planted this financial year in Wing by Forestry England under a Woodland Partnership scheme. We are the second local authority to participate in this arrangement that will see a total 132,000 trees planted at this location in east Buckinghamshire. As such, we will again exceed the annual tree planting targets for the Council Land Tree Planting Programme, achieving 35.8% of the 543,000 target by the end of the '23/'24 planting season. Eligible projects have been registered on the UK Land Carbon Registry and it is estimated that they will sequester 14,800 tCO2eq by 2124.

Regarding tree planting on land not owned by the Council, we have supported the planting of 1,456 trees. This has been made possible as a result of another successful bid to the Local Authority Treescapes Fund (LATF) that has helped organisations such as Dorneywood Scout Camp, Releaf Marlow, and Buckingham Parish Council realise their tree planting objectives.

The £184k received from the LATF is in addition to the £216k secured from the England Woodland Creation Offer (regarding the projects at Grange Farm and Bury Farm), and £144k from the Woodland Creation Accelerator Fund. The latter is being used to add additional human resource to help deliver our tree planting work.



**Cabinet Member report – Transport** Councillor Steve Broadbent



With one of the most damaging winters for our roads on record, our priority for the first quarter of 2023/24 has been dealing with these impacts. We now have 15 pothole crews, plus three jet patching crews and a Pothole Pro Machine on the network and when combined these have resulted in almost 10,000 defects being repaired by mid-June. Pothole crews are working seven days a week and defect numbers will reduce significantly with the delivery of our summer capital works programmes.

Since launching the new Buckinghamshire





Highways structure on 1 April 2023 to deliver Highways Maintenance services, the service has streamlined the design and planning process, and appropriately used emergency powers to accelerate over 50 of the most urgent surfacing schemes, with over 160 more to follow this year. This is part of almost £30M of capital investment this year, which includes an extra £5M Council allocation and £2.3M DfT funding recognising the need to tackle road repairs. Work has also commenced on routine maintenance, including gully cleansing, grass cutting and street light repairs and have been combined where high-speed road closures are required. The first rural cut is complete, with more grass cutting programmed, to tackle the very quick growing conditions. Over 900 streetlights have been repaired as of mid-June.

### HS2 and EWR

The Council continues to hold both HS2 and East West Rail to account for the impact of their construction and their contractors on our environment, residents, communities and businesses.

The Leader of the Council, my Deputy Cllr Peter Martin and I joined a high-level roundtable at the Department for Transport with Huw Merriman MP, Minister for Rail and HS2 to demand improved cooperation and more funding from both HS2 and EWR to repair roads damaged by both projects.

The meeting was set up at following an adjournment debate called by Greg Smith MP.

During an honest and open discussion, we sought to achieve greater action and funding for road repairs that can be done urgently and for longer term reinstatement post-HS2 construction.

# **Rights of Way**

The Rights of Way Operation Team has shortlisted capital works projects for this financial year. This includes 12 sections identified for urgent surface repairs and the installation of seven bridges, including the Berryhill Footbridge in Taplow which is set to be replaced over the winter/spring.

Overgrowth on public rights of way is also one of the main concerns for path users, particularly in the summer when vegetation growth accelerates, and some paths become obstructed. The summer clearance schedule for Rights of Way has commenced, with four crews, which is an increase from two last summer. The delivery of this programme aims to give users trouble free walking. This compliments the work of the Definitive Map Team who have created a number of new routes and worked to mitigate the effects of development on the network and achieve positive outcomes for less mobile users.

# **Changes to Spare Seat fees from September 2023**

From September 2023 the service will change the current Spare Seats charging structure of 13 different price points to a flat fee approach for the 2023-24 academic year (September 2023 to July 2024). This change follows a public consultation on the options for charging and a decision was taken on 19 April 2023 to simplify the previously complex price structure and provide better payment options for customers. There will be one subsidised flat fee for all Buckinghamshire residents (£868) and another flat fee for customers that live outside the county (£1,200) that is not subsidised.

# School Transport preparations underway for the new school year

7,500 eligible students use council commissioned school transport on a daily basis. Each year the Client Transport team make school transport arrangements for hundreds of students who are newly eligible for transport assistance under the Council's policy. The team are hard at work processing over 600 referrals for students moving to year 7 at our mainstream secondary schools, and almost 300 children and young people with special educational needs and disabilities. More referrals of eligible students are expected over the next few months.

More information on school transport, including timelines, is available <u>from our webpages</u> and all queries can be logged at <u>www.buckinghamshire.gov.uk/askclienttransport</u>.

# **Public Bus Services**

The Government announced the extension of the £2 bus fare cap until October 2023, after which it will be run for a further year at a cap of £2.50. Operators not currently part of the scheme will have the ability to join going forward.

The Government have made funding announcements for the bus industry which sees continued financial support post-COVID to bus operators into 2025. This is in addition to subsidies to services provided by the Council into bus routes where costs have increased, and passenger numbers have decreased.

To promote and support local bus services, from 1 April to 31 August 2023, all bus operators in Buckinghamshire will offer pre- 09:00 use of the Concessionary Fares (Older and Disabled Persons) bus pass. This means it will cost £1 to use the pass before 09:00 on weekdays instead of paying the full single fare. Bus use with a concessionary pass remains free between 09:00 and 24:00 on weekdays and all day at weekends. This will be reviewed during July and August.

# 70 Years of the School Crossing Patrol Service



The School Crossing Patrol (SCP) service celebrates its Platinum Jubilee in 2023. There are 46 crossing patrol sites at schools across the County and this is an impressive milestone as patrollers are often at the heart of their local community.

On 29 June 2023, a celebratory event was held at the Hub in High Wycombe to mark this occasion and to the thank our patrollers for their hard work in helping our children get to school.

# Local Transport Plan 5 (LTP5)

A public consultation on the draft Local Transport Plan 5 (and Local Plan for Buckinghamshire) Vision and Objectives was undertaken from 19 April – 4 June 2023. Together these plans set a clear vision for the way we live, travel and work in Buckinghamshire by 2040 and how this vision can be achieved. We are aiming for a strong link between planning for new growth and the transport infrastructure and services needed to support this.

The Local Transport Plan 5 (LTP5) vision focuses on three key areas: connecting our economy, decarbonising our transport system, and building places for people. This includes sustainable and active travel, minimising the impacts of car travel, net zero progress and our priorities for improved connections within and outside Buckinghamshire.

The feedback received from the Vision and Objectives consultation will be used to develop LTP5 policies and an Implementation Plan setting out how the polices will be delivered. The draft LTP5 will go to public consultation in Winter 2023, with the aim to adopt the final plan in Summer 2024.

# High Wycombe Transport Strategy and Local Cycling and Walking Infrastructure Plan

The Council carried out a public consultation in Winter 2022 on the draft High Wycombe Transport Strategy and Local Cycling and Walking Infrastructure Plan (LCWIP). These plans propose a future ambition for the town's transport system and consider a range of schemes to support all forms of travel in High Wycombe. The LCWIP focusses on ways to make cycling and walking in and around the town safe, accessible, and attractive for all users.

249 responses were received and the draft plans are being amended. The plans are due to be presented to Cabinet for adoption in Autumn 2023. These are strategic plans, setting out the Council's ambitions for travel and transport in High Wycombe in future years. The delivery of the interventions outlined in the plans will be subject to availability of funding and will require further development, engagement, and public consultation in their development.

### Micromobility Progress of the E-Scooter Trial and E-Bike Hire

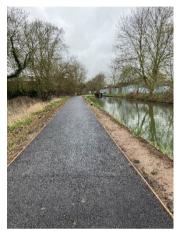
We are taking the opportunity to introduce some e-bikes to the Aylesbury and High Wycombe schemes before the government's broader e-scooter trial in Aylesbury, High Wycombe and Princes Risborough ends on 31 May 2024. 50 e-bikes are gradually being introduced to the Zipp Mobility hire system. We will monitor their usage to establish how popular they are and if they are well used, further e-bikes may be added to the network.

# Active Travel Fund Tranche 4

The Council has been awarded £477,199 through Active Travel England's Active Travel Fund 4 (ATF4). The funding from ATF4 aims to support local authorities to develop and deliver active travel infrastructure schemes that meet the defined fund criteria and align with local strategies.

Most of Buckinghamshire's funding is allocated to the Keep Hill Woods project in High Wycombe, which aims to create a surfaced path and crossing point, connecting new development sites with The Rye and the town centre. The project will be designed in a way that is sensitive to the woodland environment. A portion of Buckinghamshire's funding will also be used to develop design proposals for active travel improvements in Buckingham town centre. These projects will be developed further through engagement with local members, stakeholders and communities.

# **Aylesbury Canal Towpath Improvements**



The Aylesbury Canal Towpath improvement works are now complete. This project was a priority in the Aylesbury Cycling and Walking Infrastructure Plan and has been funded through the Housing Infrastructure Fund and S106 contributions from three development sites in the local area. Upgrades include widening and resurfacing the towpath to 2m, plus vegetation clearance, improving accessibility onto the towpath and installation of new signs along the route. There is also a connection into the new Kingsbrook development at Bridge 13 with the new route forming part of the Aylesbury-Tring-Wendover Triangle project. The route was opened on Monday 26 June 2023, with key stakeholders attending to celebrate the upgraded route and wider improvements.

# Electric Vehicle (EV) Action Plan

We have been provisonally allocated funding of £2,394,000 from the Local Electric Vehicle Infrastructure (LEVI) fund. This includes funding for additional officer resources for two years which means we will be better able to prioritise the delivery of more chargepoints as set out in the EV Action Plan in 2022, as well as manage the delivery of our growing EV charging network. We will confirm to the Office for Zero Emission Vehicles (OZEV) to set out our intentions for how we would utilise this funding over the next two years, which must be used primarily for the provision of new 'on-street' chargepoints in residential areas without access to off-street parking.

We are pushing forward with our trial of on-street charging solutions in Wendover and published a call for interest from Wendover residents on 8 May 2023. Residents are able to request an inpavement cable channel outside their home which will allow households to charge their EVs onstreet without any trailing cables. The trial aims to assess benefits to users and identify any potential issues with installation, compared to public on-street chargepoints.



**Cabinet Member report – Accessible Housing and Resources** Councillor John Chilver

# Buckinghamshire Council and Society Works - Fix My Street Pro Service

We have successfully implemented an innovative new technology to help our residents more easily engage when reporting issues which span between devolved Parish/Town and Buckinghamshire Council, by unifying the fault reporting process across the county on the Buckinghamshire Fix My Street platform. This is one of our Unitary Council ambitions "...to deliver a single point of contact and a single website for residents, businesses and town and parish councils."



- LGC short listed 2023 for the Technology Award
- iESE 2023 for the Public Sector Transformation Award
  - Although our submission was not shortlisted as a finalist, due to the exemplary standard of the work demonstrated by our submission in the difficult climate of the past year, Buckinghamshire Council and Society Works and 'Fix My Street Pro Service' were awarded with an iESE Certificate of Excellence.

### Human Resources and Organisational Development Awards

In 2023, HR has so far been shortlisted for seven awards, of which it has won two and received a highly commended for a third. These awards recognise the innovation and impact of the Council's resourcing and well-being work.



HR&OD won the PPMA (Public Services People Managers Association) award for the best candidate experience with its work on candidate focused assessment centres, support to Ukrainian refugees, care leavers and work with local prisons. HR's Resourcing team supported employability and information events for Ukrainian refugees, followed

by tailored sessions on CV writing and interview skills. Adverts and information packs were created in Ukrainian and to date we have employed 11 refugees within the Council. As a result of our work, other refugees have also gained employment elsewhere in the county.

Care leavers are historically disadvantaged in employment and education. The Resourcing team supported over 20 care leavers by delivering employability workshops which included CV writing, interview skills, job-hunting. The workshops also included 1to1 time with each individual to provide tailored support. This was a huge success, and we now offer follow-up support to our Care Leavers in Buckinghamshire. The impact of these workshops is that the confidence of these care leavers has

significantly improved and many who previously struggled to be offered interviews have secured roles.

The Resourcing team worked with Contact Centre Managers to create an interactive and applicant centred information and assessment centre for the recruitment of our Customer Service Advisers. The role involves supporting residents with a diverse range of questions and needs from safeguarding concerns to schools' admissions procedures. With such a diverse service offering, it can be a challenging role supporting customers and does not suit everyone. The assessment centres allow candidates to gain insight to the role through listening to real time calls to get an honest feel for the role before then being interviewed in a less formal way at the end of the day with a focus on transferable skills and induction support to help them in their new role. As a result of the day 11 appointments were made for the Customer Service advisor team. Candidates told us they felt valued as we had invested time in them, they felt relaxed at the interview as it was less formal and allowed them to perform at their best.

These activities have made a genuine difference to the local community and positively impacted the perception of the Council as an employer. In the current challenging recruitment market, we have put candidates at the centre of our process, which has improved the ratio of offers to starters and reduced turnover of staff new in teams that participated in this work.

The HR&OD service also won the Make a Difference/Evening Standard award for best provision of women's health and well-being and received a highly commended award for its financial well-being support. The judges were particularly impressed with the commitment from senior leaders and the diverse range of initiatives that were put in place.



# Single Revenues and Benefits System – LGC Awards

The Revenue and Benefits team were finalists in the LGC awards under the Technology category for the Single Revenues and Benefits System project (December 2021-October 2022). The project merged four legacy Revenue and Benefit and document management systems into one system, helped establish a new staffing structure that maximised efficiencies gained from merging the systems and contributed to the savings target for the authority.

The project was delivered on time and within budget and achieved the anticipated outcomes including, a more efficient and consistent service to council taxpayers, benefit recipients and business rates payers, reduced print costs and delivered the project savings for 22/23 and is on track to deliver £725k of savings by the end of 23/24.

The single revenues and benefits system has delivered huge benefits to the user by:

- Removing the need to select postcode to access legacy online functions.
- Providing a consistent single set of functions for the whole of Buckinghamshire.
- Providing new functionality online including:
  - View your council tax account and go paperless billing
  - View your housing benefit payments
  - Discretionary housing payment applications.
- Introducing a landlord portal for landlords to see their housing benefit payments.
- Including new information to support residents managing cost of living pressures.

Set in the context of being a new unitary authority, operating through COVID and undertaking significant new demands in processing test and trace payments, business grants and council tax energy rebates, it is truly a remarkable achievement to have made these technology changes, which have improved the user experience and have increased service efficiency to make the expected savings.

# Buckinghamshire Address Gazetteer – Geoplace Exemplar Awards



The gazetteer is a land and property database of our area (it is a geographical index of all addresses, streets and some land parcels). It holds 14,397 streets and 317,254 Basic Land and Property Units (BLPUs). The 317k records are maintained by members of the Information Systems Team, which sits within ICT.

Changes to the address data from Buckinghamshire is sent daily to a national hub managed by GeoPlace\*. They combine our data with all other Local Authorities' address data, creating a national dataset. Each month our data is judged against 11 national criteria levels, which change and tighten each year

to encourage improvement. At the beginning of our Unitary journey, our newly merged Buckinghamshire data achieved the minimal rating of 'Achieves National Standard'. Through the first two years of Unitary, Buckinghamshire's data ranking moved through the ratings of Bronze, Silver, and periodically Gold.

Last year we maintained our Gold ranking against all of the address Improvement Schedule criteria for each month, qualifying us for a one-off national Platinum award in May 2023. The award looks to acknowledge the authorities that have improved and maintained the highest level of data quality.

\* GeoPlace is an organisation established in 2010 that oversees the production and maintenance of national address and street gazetteers created and maintained with input from all local authorities in England, Wales and Scotland.

# Property and Assets Update

# Construction

Working collaboratively with other Council Portfolios including Education, Culture and Leisure, Planning and Regeneration and Housing and Regulatory Services, we have continued to deliver against our significant and substantial capital programme.

The second new Primary School at Kingsbrook: Work has progressed on the procurement of this project with a competitive tender via the SCF Construct Framework. The Council entered into a Pre-Construction Agreement with the successful contractor in June to develop and agree design. The target date for commencement of works on site is June 2024.

The Major extension at Green Ridge Academy at Berryfields: Work has progressed on the procurement of this project with a competitive tender via the SCF Construct Framework. The Council entered into a Pre-Construction Agreement with the successful contractor in June to develop and agree design. The target date for commencement of works on site is May 2024.

The Major extension Cottesloe School in Wing: Work has progressed on the procurement of this project with a competitive tender via the SCF Construct Framework. The Council entered into a Pre-

Construction Agreement with the successful contractor in June to develop and agree design. The target date for commencement of works on site is May 2024.

Chiltern Wood School (Cressex site, High Wycombe) Remodelling Demolition and New Two Storey Teaching Block project which comprises Six Classrooms, Five Group/Therapy rooms, Pupil WCs, Staff and Disabled WCs. Procurement of external teams has commenced via the NHS SBS Construction Consultancy Services Framework. The target date for commencement of works on site is currently March 2025.

The new Kingsbrook Secondary School: the project is currently being managed through the rectification period with final sign off planned for December 2023.

Phase 2 of the Kingsbrook Secondary School to provide an expansion from six to eight form of entry. Work has progressed on the procurement of the project's external consultant teams. The school has been designed to be able to be expanded from the current 6fe, to 8fe and ultimately up to 10fe should demand necessitate.

Major expansion works at Chiltern Hills Academy: the project is currently being managed through the rectification period with final sign off planned for December 2023.

Major expansion works at Holmer Green: the project is currently being managed through the rectification periods with various sections being completed with final sign off planned for July 2023.

Misbourne School and the new Misbourne Sports Hall project is currently being managed through the rectification period with final sign off planned for July 2023.

The Chilterns Lifestyle Centre The project is currently being managed through the rectification period with final sign off planned for December 2023.

### **Investment and Development**

### **Brunel Engine Shed**

The restored Brunel Engine Shed has been let in its entirety to Bucks New University (BNU) on a 25 year lease subject to planning permission for their proposed use. At present, the University proposes



to use the property to showcase art and culture and support businesses and community uses. The original listed engine shed space will house the university's furniture archive and have a flexible gallery space. There will also be a café and gallery shop supporting this main function. The new extension will contain the university's business innovation centre which is currently located in the main university building. BNU are expected to complete their final fit-out in early 2024, once all necessary planning permission is in place.

The letting to BNU generates rental revenue for the Council which will support council services and BNU's use meets council regeneration objectives for this area of High Wycombe town centre, which will have a positive impact upon the local economy.

# **Old Wycombe Library**

Following the completion of the staff relocation from Old Wycombe Library, we have successfully completed a new lease to Patch for a 10 year term. The staff relocation in accordance with the Worksmart Estate Strategy results in significant savings to the Council and the lease to Patch adds to the rental revenue generated by the property portfolio which goes towards the delivery of council services. Patch are completing their office fit out and will be launching their new 'work from home' initiative in the coming weeks. They



will be delivering work stations, offices and spaces for communities to come together, and have also partnered with a local coffee operator, Django's, to deliver a facility which further supports regeneration initiatives around the town centre.

## Special Projects Update:

Two significant disposals in Wycombe town centre have been completed, to facilitate major redevelopments:

- Oxford Road and Bridge Street, where Bucks Colleges Group are to develop a large new FE college
- Collins House, Desborough Road, where Hightown Housing Association are planning a 54 unit affordable housing scheme

Remaining phases of the Council's Handy X Hub site are nearing completion – a new Bentley showroom has opened, soon to be followed by a large Porsche dealership and Access are developing a large new office and self-storage building, between Handy Cross roundabout and the Hampton by Hilton hotel. On the other side of the roundabout, the Council's nearby 'Cressex Island' site is undergoing transformation, with Goya's 115,000sqft 'Crest Distribution Park' development nearing completion and adjoining, the start on site of an Aldi and McDonald's development.

### Asset Management

The Asset Management Team continue to improve our operating model to ensure that the portfolio performance is best supported in terms of people, processes, and systems. Focus over the last quarter has been to improve management and visibility of our underlying workflow, data and systems and also to review our external suppliers and advisors. We are mid-way through researching a refreshed Strategic Asset Management Plan which will deliver a clear statement of our objectives and plans for the entire property estate, including the investment portfolio, our operational portfolio, and our Agricultural and strategic land holdings.



# Notices of Motion

Date: 12 July 2023

# Notice of Motion – Cross Party working on the Buckinghamshire Council Local Plan

**Proposer**: Councillor Stuart Wilson **Seconder**: Councillor Robin Stuchbury

This Council regards the development of the new Buckinghamshire Council Local Plan (LP4B) as one of the most significant actions during this Council term of office to May 2025 and the next. It understands the importance of creating the LP4B based on the widest possible views from all parts of the county as represented by the elected Members. It is noted that cross-political group participation in its development is absolutely necessary to ensure that there is fair and transparent representation across all sections of our communities, towns, villages and rural areas.

# Council requires Cabinet to ensure that:

- a. All future LP4B working parties/task & finish groups and such like involving any Members will include Group Leaders or their delegates as full participants; and,
- b. All future LP4B working parties/task & finish groups and such like involving any Members will also include additional representatives from all political groups, as a minimum in line with political proportionality, to ensure any geographical or other gaps are covered.

# Notice of Motion – Day Travel Card

**Proposer**: Councillor Steven Broadbent **Seconder**: Councillor Martin Tett

This council notes the proposed removal of Day Travel Cards by the Mayor of London, Sadiq Khan, for those travelling into and throughout London. This will result in Buckinghamshire residents having to buy separate Rail and London transport service tickets. Currently, Day travelcards provide unlimited travel on TfL services, including London Underground, Bus, Tram, Docklands Light Railway, London Overground and Elizabeth line, and National Rail services in London. They can also be used to obtain a one third reduction in River Services fares.

The proposals to remove Day Travelcards constitute an unfair, unacceptable and expensive levy on Buckinghamshire residents who wish to travel to London. The proposals have deliberately targeted the removal of the Day travelcard as a method to generate additional income for TfL.

It is anticipated by the Mayor's own consultation that the withdrawal of day travelcards will result in Rail Operators ceasing to sell Zone 1-6 travelcards. This will add barriers and travel friction to journeys to London – running counter to evidence that passenger journeys and the use of public transport are enhanced by improving integrated ticketing not reducing it.

No regard is given in the proposals for the potential loss of revenue to the London economy that may be caused by the increase in travel costs as Buckinghamshire residents risk being priced out of the nation's capital. Employers, retail and leisure businesses, theatres and many others may see a reduction in revenue as the people of Buckinghamshire reduce their time and/or expenditure in London.

The Cabinet Member for Transport has written to TfL on this matter to express concern and a lack of support for these proposals.

This Council therefore resolves:

- To demand that London Mayor, Sadiq Khan, immediately withdraws his proposals for the removal of day Travelcards.
- To request that the Leader of the Council writes to Sadiq Khan informing him of this resolution of Buckinghamshire Council, the discriminatory nature of his proposal, the impact on Buckinghamshire residents, the negative impact on the economy of London and therefore the need to abandon plans to remove Day Travelcards.
- That the Leader write to the Secretary of State for Transport urging him to intervene in this matter.

# Notice of Motion – Buckinghamshire Council to implement 20mph speed limits on roads outside all schools in Buckinghamshire

**Proposer**: Councillor Adam Poland-Goodyer **Seconder**: Councillor Peter Cooper

We request that Council seek to adopt a new policy implementing a 20mph speed limit on the roads in Buckinghamshire where there are schools.

# Council notes that:

- Buckinghamshire Council should be providing a safe environment for children and adults to work and study by reducing casualties on the roads and community inequality.
- As part of Buckinghamshire Councils climate challenge, it is acknowledged that 20mph speed limits lower emissions, tackle congestion, improves air quality and reduces ambient noise. DFT guidance states that 20mph schemes have environmental benefits through saving fuel and reducing pollution.
- Buckinghamshire Council is committed to increasing child and adult activity levels and mental health and wellbeing by promoting walking and cycling, which after the pandemic should be a key concern of this Council to address all aspects of public health.
- 20mph schemes promote quality of life, community benefits and encouragement of healthier and more sustainable transport modes such as walking or cycling.
- There are currently over 2000 20mph schemes in the UK in operation.
- Reducing speed reduces collisions and casualties as the collision frequency is lower at lower driving speeds. There is also a greater chance of survival if struck at 20mph (90%) compared to 30mph (50%).
- The Royal Society for the prevention of accidents found that the risk of pedestrians being fatally injured at 20mph was 2.5% compared to a 20% chance at 30mph.
- DFT's free flow speed report shows that 50% of drivers drive at less than 30mph in a 30mph zone. In a 20mph zone 80% of drivers drive less than 20mph.

# Council further recognises that:

- Between 2020 and 2021 on Urban and Rural roads in Buckinghamshire there was a total of 701 accidents and 831 casualties. 26 of these were children who were walking on the pavement and 48 were adults. 17 of these were children riding bikes to and from school, and 59 were adults cycling on the road. 1 Pedestrian and 2 people in a vehicle were killed. 5 Children walking on the pavement were seriously injured and 14 adults. 1 Child and 13 Adults was seriously injured riding a bike. All this information is available on the DFT website.
- On the government website it states local speed limits are determined by local traffic authorities having regard to the guidance issued by the DFT.

- Other Councils who have adopted the 20mph speed limit policy have not had to implement the costly expense of physical calming measures.
- Thames Valley Police have no policy to enforce based on arbitrary speed limits alone but will enforce based on the threat of harm, risk, and resourcing. 20mph speed limits are not excluded from this and will be enforced where appropriate.

# **Council therefore resolves to:**

- Establish a cross party working group to seek to implement a Council wide 20mph speed limit outside all schools as soon as possible. This should include identifying which roads the 20mph speed limit should be implemented and explore enforcement measures such as average speed/ ANPR cameras and community speed watch initiatives.
- Ask the Chief Executive/Leader of the Council to write to all the Town and Parish Councils in Buckinghamshire, inviting them to consult with Buckinghamshire Council on the proposed 20mph speed limits.

# Notice of Motion – Scrutiny

**Proposer**: Councillor Stuart Wilson **Seconder**: Councillor Robin Stuchbury

Council noted the importance of Scrutiny for Buckinghamshire Council following the Annual Scrutiny Report presented to Council in April 2023. The Minutes of that meeting record that the process at Buckinghamshire is highly regarded by other councils, and by the LGA. Buckinghamshire Council strives to operate best practice.

According to the Centre for Governance & Scrutiny, pre-decision scrutiny results in more meaningful engagement for Scrutiny Committees leading to better decision-making. Call-in procedures are used to scrutinize policy post-decision if necessary. Forward Plans are aligned to enable Scrutiny in advance of Executive decision-making at Cabinet.

In Buckinghamshire Council, detailed policy decision papers rarely come before Scrutiny Committees in advance of Cabinet, although policy development papers are sometimes put before Scrutiny Committees which is to be applauded. The notable exception of consistent Pre-Decision Scrutiny is Budget Scrutiny which is a compressed timeframe prior to Cabinet approval and publication to Full Council. The call-in scope is limited by the Constitution to procedural matters, rather than policy content, so there is very limited opportunity for a Scrutiny Committee to scrutinize and recommend amendment of detailed policy either in advance or indeed after a policy decision has been taken.

# This Council notes:

• The best practice of Pre-Decision Scrutiny of Policy highlighted by the Centre for Governance & Scrutiny and in the recent training delivered to Members.

# This Council resolves that:

- The Pre-Decision Scrutiny of Policy is adopted by Buckinghamshire Council, such that all Policy Decisions undergo Pre-Decision Scrutiny through the relevant Select Committee prior to going to Cabinet.
- Pre-Decision Scrutiny of any Policy Decision considered to be confidential on grounds permitted by law will be held in a confidential Scrutiny session.
- The Council's emergency powers remain available in appropriate circumstances to override the need for Pre-Decision Scrutiny; in such circumstances, a Decision can be reviewed at the appropriate Select Committee at the next available opportunity.
- Pre-Decision Scrutiny by Select Committees will result in a Pre-Decision Scrutiny Report submitted to the relevant Cabinet Portfolio Holder(s) for full consideration in advance of a Policy Report to Cabinet, which should include the Pre-Decision Scrutiny Report as an appendix.
- Any Policy Decision taken by Cabinet without Pre-Decision Scrutiny, or the Pre-Decision Scrutiny Report being appended to the Cabinet Report, is subject to Call-In by the relevant Select Committee on procedural grounds.
- Forward Plans and Calendars for Select Committees and Cabinet are amended within three months of this resolution to enable Pre-Decision Scrutiny of Policy for the remaining term of this Council and beyond.

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# **Leader Decisions Taken**

Information on decisions taken by the Leader since the last full Council agenda. For an up-todate list of decisions taken and forthcoming decisions, please refer to the Council's website – <u>https://buckinghamshire.moderngov.co.uk/</u>

# <u>10 May 2023</u>

TR12.23 - Introduction of E-bike hire scheme in Buckinghamshire

The Leader:

AUTHORISED the implementation of e-bike hire schemes in Aylesbury and High Wycombe, to work alongside the existing e-scooter hire schemes in those towns.

### 16 May 2023

FR04.23 - Freehold acquisition of Harrington House, Emmett Drive, Stoke Mandeville

### The Leader:

- 1. AGREED that the Service Director of Property and Assets in consultation with the Cabinet Member for Accessible Housing and Resources, the Cabinet Member for Homelessness and Regulatory Services and S151 Officer is authorised to finalise and conclude due diligence and heads of terms, exchange contracts and complete the freehold acquisition in accordance with the content of this report and confidential annex.
- 2. NOTED the position on the current Leasehold interest at the property as set out in the confidential annex to this paper.
- 3. AGREED to fund the acquisition, refurbishment and fit out costs from borrowing, using the £100m prudential borrowing facility approved in the Council's Capital Programme, and agree the acquisition, acquisition costs, construction consultancy and construction contractor refurbishment costs be added to the Council's Capital Programme as set out in the confidential annex.
- 4. AGREED that the Service Director of Property and Assets in consultation with the Cabinet Member for Accessible Housing and Resources, the Cabinet Member for

Homelessness and Regulatory Services and the Service Director for Housing, is authorised to agree the scope of required refurbishment works, appoint necessary construction consultants and contractors to undertake works within the budget envelope set out in the confidential annex to support the Councils wider response to the Temporary Accommodation needs across the Council.

This decision is being made under 'special urgency' provisions of the constitution due to the timescales associated with the purchasing conditions.

<u>19 May 2023</u>

EC03.23 - Iver Village Infant School

The Leader AGREED:

The proposal by the governing board of Iver Village Infant School that from 1st June 2023 the school changes its age range from 4-7 to 2-7 years of age. This enables the school to have its Early Years and Foundation Stage provision led and managed by the Governing Board, rather than as now, run by a committee of staff and governors under a Section 27 arrangement.

<u>19 May 2023</u>

EC04.23 - Prestwood Infant School

The Leader AGREED:

The proposal by the governing board of Prestwood Infant School that from 1st June 2023 the school changes its age range from 4-7 to 2-7 years of age. This enables the school to have its Early Years and Foundation Stage provision led and managed by the Governing Board, rather than as now, run by a committee of staff and governors under a Section 27 arrangement.

22 May 2023

PR01.23 - Building Control Fee Increase

The Leader AGREED:

To increase Building Control Fees by 9% from 1st July 2023

### 26 May 2023

HR01.23 - Registration Service Non-Statutory Fees 2024/25 and 2025/26

The Leader:

APPROVED the proposed non-statutory Registrars fees for 24/25 and 25/26, with a yearon-year 3% inflationary uplift applied.

### <u>1 Jun 2023</u>

HW06.23 - Recommissioning of Buckinghamshire Adult Integrated Drug and Alcohol Treatment Service

The Deputy Leader and Cabinet Member for Climate Change and Environment, on behalf of the Leader:

- 1. AGREED to re-commission Adult Integrated Drug and Alcohol Treatment Service via an open tender process, on a 5+4-year contract, with a 70/30 split scoring ratio for quality/finance.
- 2. AGREED Recommended Option: Option 4 Maintain current delivery model with additional 2 FTE staff to meet increased numbers in treatment, but not maintain funding for Blue Light Project or Adult Social Care Early Resolution Hub posts which will be addressed separately following evaluation (Financial Model C) = Year one cost = £3,821,858.
- 3. AGREED to maintain the existing delivery model where one prime/lead provider is contracted with and is responsible for all aspects of the integrated service, but bidders have the option to include sub-contractors within their tender who may support delivery of specialist elements of the service.
- 4. AGREED that delegated authority is given, to allow The Corporate Director, Adults and Health, to award the contract following completion of procurement process.

### <u>6 Jun 2023</u>

TR13.23 - Water Stratford Traffic Calming Scheme

The Deputy Leader, on behalf of the Leader:

1) CONSIDERED the feedback which was received at the statutory consultation.

- 2) AUTHORISED the implementation and construction of the traffic calming scheme (as set out in Appendix C).
- 3) AGREED that responders to the Statutory Consultation be informed of the decision as well as implement the proposed scheme.

### <u>20 Jun 2023</u>

PR03.23 - London Luton Airport Development Consent Orders (DCO)

The Leader:

AGREED that the Council will actively participate in the Development Consent Order

AGREED to delegate authority to the Director of Planning & Environment in consultation with the relevant Cabinet Member(s) to respond to procedural consultations and engagement to the Examining Authority (The Planning Inspectorate) for the following matters:

- a) A Relevant Representation
- b) The Principal Areas of Disagreement Summary Statement
- c) Local Impact Report

AGREED to delegate authority to the Service Director for Planning & Environment for all other matters as part of the Development Consent process for the 'Pre-Examination', 'Examination' and 'Post Examination' Stages, including Statement(s) of Common Ground, written questions from the Examining Authority, representing the Council at Examination Hearings, input into the draft Development Consent Order Statutory Instrument and satisfactory completion of any S106 agreement(s) following agreement of Heads of Terms.

AGREED to delegate to the Service Director for Planning & Environment the powers to deal with post-decision matters including enforcement in respect of any Development Consent Order granted by the Secretary of State.

This decision is being taken under special urgency provisions of the constitution, in order to meet Planning Inspectorate deadlines, so that the Council may actively participate in the Luton Airport Expansion Development Consent Order.

# <u>26 Jun 2023</u>

PR02.23 - Vale of Aylesbury Local Plan - Design - Supplementary Planning Document

The Leader:

APPROVED for Adoption the Vale of Aylesbury Local Plan, Design Supplementary Planning Document

For further information please contact Ian Hunt on 01494 421208

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